



2011 CAPITAL BUDGET

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Notes:

* 2012 TO 2015 Capital Budgets are for information only. They will be used by staff for planning purposes.



CAPITAL BUDGET SUMMARY

2011 REQUEST	Capital Envelope Levy	Capital Envelope Tax	Capital Envelope WWW User Fees	Reserves - Capital	Reserves - Development Charges	Reserves - Gas Tax	Capital Envelopes Future Years	Government Grants	TOTAL
Roads	\$ 24,017,266	\$ -	\$ -	\$ 1,500,000	\$ 300,000	\$ 8,071,744	\$ 4,730,000	\$ -	\$ 38,619,010
Water	\$ -	\$ -	\$ 10,854,296	\$ -	\$ -	\$ 1,255,000	\$ 5,280,000	\$ -	\$ 17,389,296
Wastewater	\$ -	\$ -	\$ 11,543,717	\$ -	\$ -	\$ 745,000	\$ 250,000	\$ -	\$ 12,538,717
Growth & Development	\$ 2,876,347	\$ -	\$ -	\$ 5,933,711	\$ 50,000	\$ 1,400,000	\$ -	\$ -	\$ 10,260,058
Emergency Services	\$ 20,000	\$ -	\$ -	\$ 731,127	\$ -	\$ -	\$ -	\$ -	\$ 751,127
Fire	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Community Development	\$ 4,537,451	\$ -	\$ -	\$ 911,400	\$ 115,000	\$ -	\$ -	\$ 100,000	\$ 5,663,851
Administrative Services	\$ 325,000	\$ -	\$ -	\$ 217,136	\$ -	\$ -	\$ -	\$ -	\$ 542,136
Police Services	\$ 1,118,695	\$ -	\$ -	\$ 1,964,652	\$ -	\$ -	\$ -	\$ -	\$ 3,083,347
TOTAL	\$ 33,894,759	\$ 22,398,013	\$ 11,258,026	\$ 465,000	\$ 11,471,744	\$ 10,260,000	\$ 100,000	\$ 89,847,542	

Notes:

- 1 - The 2011 Capital Budget includes the following funding from Development Charges to partially fund debt repayments for Transit Garage at 1160 Lorne Street, Countryside Arena and Maley Drive for a total of \$465,000.
- 2 - Allocation of grants to specific projects may be altered if the project does not meet the eligibility criteria of the grant.
- 3 - The 2011 Capital Budget requires the approval to spend \$10.3 million which will be borrowed from the capital fund and/or reserve funds, and repaid from future year capital envelopes.

Development Charges

The remainder of the 2011 Capital Budget does not include development charge revenues for projects identified in the 2009 Development Charges Background Study. All development charges are deposited in the department's Development Charges Reserve Fund. If sufficient development charges have been collected throughout the year, management will review the allocation of the capital envelopes and utilize the funds collected as a source of funding. Any eligible projects that were not previously identified in the 2009 Development Charges Background Study, will be considered in the next development charges background study anticipated to be prepared in 2014.



2011 CAPITAL FUNDING DETAIL

Department	Capital Envelope	Capital Envelope W/WW User Fees	Reserves - Capital	Reserves - Development Charges	Reserves - Gas Tax	Capital Envelopes Future Years	Government Grants	TOTAL
Infrastructure								
Roads	\$ 24,017,266	\$ -	\$ 1,500,000	\$ 300,000	\$ 8,071,744	\$ 4,730,000	\$ -	\$ 38,619,010
Water	\$ -	\$ 10,854,296	\$ -	\$ -	\$ 1,255,000	\$ 5,280,000	\$ -	\$ 17,389,296
Wastewater	\$ -	\$ 11,543,717	\$ -	\$ -	\$ 745,000	\$ 250,000	\$ -	\$ 12,538,717
	\$ 24,017,266	\$ 22,398,013	\$ 1,500,000	\$ 300,000	\$ 10,071,744	\$ 10,260,000	\$ -	\$ 68,547,023
Growth and Development								
Environmental Services								
Fleet	\$ 850,000	\$ -	\$ 819,000	\$ -	\$ -	\$ -	\$ -	\$ 1,669,000
Facilities	\$ 1,400,000	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000
199 Larch	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Planning	\$ 110,000	\$ -	\$ 369,848	\$ -	\$ -	\$ -	\$ -	\$ 369,848
Transit	\$ 516,347	\$ -	\$ 2,544,863	\$ 50,000	\$ 1,400,000	\$ -	\$ -	\$ 110,000
Parking	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 4,511,210
	\$ 2,876,347	\$ -	\$ 5,933,711	\$ 50,000	\$ 1,400,000	\$ -	\$ -	\$ 10,260,058
Emergency Services								
EMS	\$ -	\$ -	\$ 731,127	\$ -	\$ -	\$ -	\$ -	\$ 731,127
Emergency Management	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
CLELC	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
	\$ 20,000	\$ -	\$ 731,127	\$ -	\$ -	\$ -	\$ -	\$ 751,127
Fire								
	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Community Development								
Leisure and Citizen Services	\$ 3,427,451	\$ -	\$ 450,000	\$ 115,000	\$ -	\$ -	\$ -	\$ 3,992,451
Health & Social Services	\$ 700,000	\$ -	\$ 461,400	\$ -	\$ -	\$ -	\$ 100,000	\$ 1,261,400
CIP/NPP	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 410,000
	\$ 4,537,451	\$ -	\$ 911,400	\$ 115,000	\$ -	\$ -	\$ 100,000	\$ 5,663,851
Administrative Services								
Information Technology	\$ 200,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Administration	\$ 25,000	\$ -	\$ 107,136	\$ -	\$ -	\$ -	\$ -	\$ 132,136
Furniture	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	\$ 325,000	\$ -	\$ 217,136	\$ -	\$ -	\$ -	\$ -	\$ 542,136
Police Services								
Police	\$ 523,695	\$ -	\$ 1,964,652	\$ -	\$ -	\$ -	\$ -	\$ 2,488,347
Communications Infrastructure	\$ 595,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 595,000
	\$ 1,118,695	\$ -	\$ 1,964,652	\$ -	\$ -	\$ -	\$ -	\$ 3,083,347
TOTAL	\$ 33,894,759	\$ 22,398,013	\$ 11,258,026	\$ 465,000	\$ 11,471,744	\$ 10,260,000	\$ 100,000	\$ 89,847,542



CAPITAL BUDGET SUMMARY

	Capital Envelope Tax Levy	Capital Envelope W/WW User Fees	Reserves: Capital	Reserves Development Charges	Reserves: Gas Tax	Capital Envelopes Future Years	Other Revenues	TOTAL
2012 REQUEST								
Roads	\$ 24,451,917	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ (3,530,000)	\$ 2,100,000	\$ 31,006,444
Water	-	\$ 11,071,382	-	-	\$ 1,090,000	\$ (1,780,000)	-	\$ 10,381,382
Wastewater	-	\$ 11,774,591	-	-	\$ 910,000	\$ 12,250,000	-	\$ 24,934,591
Growth & Development	\$ 2,933,874	-	\$ 3,839,536	\$ 50,000	\$ 704,000	-	-	\$ 7,527,410
Emergency Services	\$ 20,400	-	\$ 716,075	-	-	-	-	\$ 736,475
Fire	\$ 1,020,000	-	\$ 1,359,016	-	-	-	-	\$ 2,379,016
Community Development	\$ 4,496,000	-	\$ 774,000	\$ 225,000	-	\$ 600,000	-	\$ 6,095,000
Administrative Services	\$ 433,500	-	\$ 541,000	-	-	-	-	\$ 974,500
Police Services	\$ 1,135,368	-	\$ 1,499,032	-	-	-	-	\$ 2,634,400
TOTAL	\$ 34,491,059	\$ 22,845,973	\$ 8,728,659	\$ 575,000	\$ 10,388,527	\$ 7,540,000	\$ 2,100,000	\$ 86,669,218
2013 REQUEST								
Roads	\$ 24,895,262	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ (700,000)	-	\$ 32,179,789
Water	-	\$ 11,292,810	-	-	-	\$ (670,000)	-	\$ 10,622,810
Wastewater	-	\$ 12,010,083	-	-	\$ 2,000,000	-	-	\$ 14,010,083
Growth & Development	\$ 2,992,551	-	\$ 2,960,759	\$ 50,000	\$ 1,776,236	-	-	\$ 7,779,546
Emergency Services	\$ 20,808	-	\$ 929,381	-	-	-	-	\$ 950,189
Fire	\$ 1,040,400	-	\$ 172,145	-	-	-	-	\$ 1,040,400
Community Development	\$ 4,572,040	-	\$ 486,920	\$ 225,000	-	-	-	\$ 4,969,185
Administrative Services	\$ 442,170	-	\$ 486,920	-	-	-	-	\$ 929,090
Police Services	\$ 867,376	-	\$ 1,050,468	-	-	-	-	\$ 1,917,844
TOTAL	\$ 34,830,607	\$ 23,302,893	\$ 5,599,673	\$ 575,000	\$ 11,460,763	\$ (1,370,000)	-	\$ 74,398,936
2014 REQUEST								
Roads	\$ 25,347,473	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ (500,000)	-	\$ 32,832,000
Water	-	\$ 11,518,666	-	-	-	\$ (670,000)	-	\$ 10,848,666
Wastewater	-	\$ 12,250,285	-	-	\$ 2,000,000	\$ (870,000)	-	\$ 13,380,285
Growth & Development	\$ 3,052,403	-	\$ 3,143,286	\$ 50,000	\$ 356,090	-	-	\$ 6,601,779
Emergency Services	\$ 21,224	-	\$ 1,105,453	-	-	-	-	\$ 1,126,677
Fire	\$ 1,061,208	-	-	-	-	-	-	\$ 1,061,208
Community Development	\$ 4,649,601	-	\$ 172,145	\$ 225,000	-	-	-	\$ 5,046,746
Administrative Services	\$ 451,014	-	\$ 322,758	-	-	-	-	\$ 773,772
Police Services	\$ 884,723	-	\$ 822,188	-	-	-	-	\$ 1,706,911
TOTAL	\$ 35,467,646	\$ 23,768,951	\$ 5,565,830	\$ 575,000	\$ 10,040,617	\$ (2,040,000)	-	\$ 73,378,044
2015 REQUEST								
Roads	\$ 25,808,729	\$ -	\$ -	\$ 300,000	\$ 7,684,527	-	-	\$ 33,793,256
Water	-	\$ 11,749,039	-	-	-	\$ (670,000)	-	\$ 11,079,039
Wastewater	-	\$ 12,495,290	-	-	\$ 2,000,000	\$ (870,000)	-	\$ 13,625,290
Growth & Development	\$ 3,113,451	-	\$ 2,786,265	\$ 50,000	\$ 2,818,623	-	-	\$ 8,768,339
Emergency Services	\$ 21,648	-	\$ 856,640	-	-	-	-	\$ 878,288
Fire	\$ 1,082,432	-	-	-	-	-	-	\$ 1,082,432
Community Development	\$ 4,728,712	-	\$ 172,145	\$ 225,000	-	-	-	\$ 5,125,857
Administrative Services	\$ 460,033	-	\$ 1,083,514	-	-	-	-	\$ 1,543,547
Police Services	\$ 902,418	-	\$ 787,800	-	-	-	-	\$ 1,690,218
TOTAL	\$ 36,117,423	\$ 24,244,329	\$ 5,686,364	\$ 575,000	\$ 12,503,150	\$ (1,540,000)	-	\$ 77,586,266



CAPITAL BUDGET SUMMARY

Infrastructure

	Capital Envelope Tax Levy	Capital Envelope W/WW User Fees	Reserves: Capital	Reserves Development Charges	Reserves: Gas Tax	Capital envelopes future years	Other Revenues	Total
2011 REQUEST								
Roads	\$ 24,017,266	\$ -	\$ 1,500,000	\$ 300,000	\$ 8,071,744	\$ 4,730,000	\$ -	\$ 38,619,010
Water	\$ -	\$ 10,854,296	\$ -	\$ -	\$ 1,255,000	\$ 5,280,000	\$ -	\$ 17,389,296
Wastewater	\$ -	\$ 11,543,717	\$ -	\$ -	\$ 745,000	\$ 250,000	\$ -	\$ 12,538,717
TOTAL	\$ 24,017,266	\$ 22,398,013	\$ 1,500,000	\$ 300,000	\$ 10,071,744	\$ 10,260,000	\$ -	\$ 68,547,023
2012 REQUEST								
Roads	\$ 24,451,917	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ (3,530,000)	\$ 2,100,000	\$ 31,006,444
Water	\$ -	\$ 11,071,382	\$ -	\$ -	\$ 1,090,000	\$ (1,780,000)	\$ -	\$ 10,381,382
Wastewater	\$ -	\$ 11,774,591	\$ -	\$ -	\$ 910,000	\$ 12,250,000	\$ -	\$ 24,934,591
TOTAL	\$ 24,451,917	\$ 22,845,973	\$ -	\$ 300,000	\$ 9,684,527	\$ 10,260,000	\$ 2,100,000	\$ 69,642,417
2013 REQUEST								
Roads	\$ 24,895,262	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ (700,000)	\$ -	\$ 32,179,789
Water	\$ -	\$ 11,292,810	\$ -	\$ -	\$ -	\$ (670,000)	\$ -	\$ 10,622,810
Wastewater	\$ -	\$ 12,010,083	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 14,010,083
TOTAL	\$ 24,895,262	\$ 23,302,893	\$ -	\$ 300,000	\$ 9,684,527	\$ (1,370,000)	\$ -	\$ 56,812,682
2014 REQUEST								
Roads	\$ 25,347,473	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ (500,000)	\$ -	\$ 32,832,000
Water	\$ -	\$ 11,518,666	\$ -	\$ -	\$ -	\$ (670,000)	\$ -	\$ 10,848,666
Wastewater	\$ -	\$ 12,250,285	\$ -	\$ -	\$ 2,000,000	\$ (870,000)	\$ -	\$ 13,380,285
TOTAL	\$ 25,347,473	\$ 23,768,951	\$ -	\$ 300,000	\$ 9,684,527	\$ (2,040,000)	\$ -	\$ 57,060,951
2015 REQUEST								
Roads	\$ 25,808,729	\$ -	\$ -	\$ 300,000	\$ 7,684,527	\$ -	\$ -	\$ 33,793,256
Water	\$ -	\$ 11,749,039	\$ -	\$ -	\$ -	\$ (670,000)	\$ -	\$ 11,079,039
Wastewater	\$ -	\$ 12,495,290	\$ -	\$ -	\$ 2,000,000	\$ (870,000)	\$ -	\$ 13,625,290
TOTAL	\$ 25,808,729	\$ 24,244,329	\$ -	\$ 300,000	\$ 9,684,527	\$ (1,540,000)	\$ -	\$ 58,497,585



Roads Summary

CATEGORY DESCRIPTION

(For detailed project listing see attached)

	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Previous Council Approvals	\$ 4,088,500	\$ -	\$ -	\$ -	\$ -
Projects with Future Years Funding	\$ 7,939,697	\$ 1,584,697	\$ 3,565,697	\$ 3,857,697	\$ 3,674,697
Arterials - New Construction/Widenings/Intersection Improvements	\$ 4,590,000	\$ 9,500,000	\$ 6,200,000	\$ 5,900,000	\$ 5,950,000
Arterial - Collector Roads	\$ 6,050,000	\$ 5,275,000	\$ 7,950,000	\$ 8,800,000	\$ 8,900,000
Local Roads	\$ 4,380,000	\$ 4,960,000	\$ 4,335,000	\$ 4,255,000	\$ 4,310,000
Surface Treatment	\$ 800,000	\$ 900,000	\$ 925,000	\$ 950,000	\$ 975,000
Bridges/Culverts	\$ 5,040,000	\$ 3,850,000	\$ 4,500,000	\$ 4,700,000	\$ 4,700,000
Streetlighting	\$ 300,000	\$ 260,000	\$ 265,000	\$ 295,000	\$ 300,000
Traffic System Improvements	\$ 295,000	\$ 300,000	\$ 305,000	\$ 310,000	\$ 315,000
Sidewalk/Curb	\$ 700,000	\$ 715,000	\$ 730,000	\$ 745,000	\$ 760,000
Consultants	\$ 585,000	\$ 425,000	\$ 625,000	\$ 300,000	\$ 500,000
Other Road Programs/Projects	\$ 3,420,813	\$ 2,986,747	\$ 2,379,092	\$ 2,369,303	\$ 2,333,559
Municipal Drainage & Stormwater Management	\$ 430,000	\$ 250,000	\$ 400,000	\$ 350,000	\$ 1,075,000

PROJECT COSTS \$ 38,619,010

PROJECT COSTS \$ 32,179,789

PROJECT COSTS \$ 32,832,000

PROJECT COSTS \$ 33,793,256

PROJECT FINANCING

Reserves: Capital	\$ (1,500,000)				
Reserves: Development Charges	\$ (300,000)	\$ (300,000)	\$ (300,000)	\$ (300,000)	\$ (300,000)
Reserves: Gas Tax	\$ (8,071,744)	\$ (7,684,527)	\$ (7,684,527)	\$ (7,684,527)	\$ (7,684,527)
Capital Envelopes: Future Years	\$ (4,730,000)	\$ 3,530,000	\$ 700,000	\$ 500,000	\$ -
Grants (Provincial and Federal)		\$ (2,100,000)			

CAPITAL ENVELOPE (Tax Levy) \$ 24,017,266

CAPITAL ENVELOPE (Tax Levy) \$ 24,451,917

CAPITAL ENVELOPE (Tax Levy) \$ 25,347,473

CAPITAL ENVELOPE (Tax Levy) \$ 25,808,729

Priority Setting:

To determine projects in the first four (4) Product Categories (Major Roads, Minor Roads, New Roads, and Bridge Rehabilitation), an Overall Condition Index (OCI) criteria is utilized. The following criteria are used to develop the OCI:

- Condition Rating/Cost Benefit: Roads are physically examined for structural condition, ride smoothness, truck traffic, traffic volumes and drainage. A computerized Pavement Management System (Deighton), which generates recommended rehabilitation strategies and costs by road classification and at pre-established budget scenarios is one of the tools used to develop the OCI.
- Safety: Are there any safety concerns that a project will solve.
- Associated with Water/Wastewater Projects: Where water/wastewater construction or rehabilitation is required, the road will be restored/upgraded if warranted.
- Economic Development Opportunity: site specific in conjunction with proposed development (commercial and/or residential).
- Environment and Traffic Congestion Issues: It has been demonstrated that reducing bottlenecks and resulting idling can reduce carbon monoxide and carbon dioxide between 50% and 80%



Roads Detail

PROJECT DESCRIPTION	PROJECT TYPE R (Renewal) E (Expansion) N (New)	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
PREVIOUS COUNCIL APPROVALS						
Repayment of Internal Borrowing from Capital Fund:						
Lake Nepahwin Stormwater Treatment Stations (approved within 2010 Budget)		\$ 945,000				
Four Lining MR 80 - Frost to Glenn (approved within 2010 Budget)		\$ 843,500				
Projects Approved in Prior Years						
Maley Drive - Engineering/Utilities (approved within 2009 Budget)		\$ 1,000,000				
Lasalle Noire Dame Intersection Improvements (approved within 2010 Budget)		\$ 1,300,000				
SUBTOTAL PREVIOUS COUNCIL APPROVALS		\$ 4,088,500	\$ -	\$ -	\$ -	\$ -
PROJECTS WITH FUTURE YEAR FUNDING						
Maley Drive	N/R/E	\$ 3,584,697 ¹	\$ 1,584,697	\$ 2,584,697	\$ 2,584,697	\$ 2,584,697
Funding from Future Year Envelopes		\$ (1,000,000)	\$ 1,000,000			
Capital Envelope Financing in Budget Year		\$ 2,584,697	\$ 2,584,697	\$ 2,584,697	\$ 2,584,697	\$ 2,584,697
Selwood (Capreol) from Dennis Street to Ballpark Road	R	\$ 200,000				
Funding from Future Year Envelopes		\$ (200,000)	\$ 200,000			
Capital Envelope Financing in Budget Year		\$ -	\$ 200,000	\$ -	\$ -	\$ -
Bowlands Bay Bridge	R	\$ 540,000				
Funding from Future Year Envelopes		\$ (540,000)	\$ 540,000			
Capital Envelope Financing in Budget Year		\$ -	\$ 540,000	\$ -	\$ -	\$ -
Paquette Whitson Stormwater Facility	N	\$ 2,700,000 ⁹				
Funding from Future Year Envelopes		\$ (2,200,000)	\$ 1,000,000	\$ 700,000	\$ 500,000	
Capital Envelope Financing in Budget Year		\$ 500,000	\$ 1,000,000	\$ 700,000	\$ 500,000	\$ -
East Branch Junction Creek Stormwater Management Study	N	\$ 125,000				
Funding from Future Year Envelopes		\$ (100,000)	\$ 100,000	\$ 721,000	\$ 830,000	\$ 600,000
Capital Envelope Financing in Budget Year		\$ 25,000	\$ 100,000	\$ 721,000	\$ 830,000	\$ 600,000
Joannette Municipal Drain	N	\$ 100,000 ⁹				
Funding from Future Year Envelopes		\$ (50,000)	\$ 50,000			
Capital Envelope Financing in Budget Year		\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Capreol Storm Drainage Improvements - Phase 1	N	\$ 340,000				
Funding from Future Year Envelopes		\$ (290,000)	\$ 290,000	\$ 260,000	\$ 445,000	\$ 490,000
Capital Envelope Financing in Budget Year		\$ 50,000	\$ 290,000	\$ 260,000	\$ 443,000	\$ 490,000
Mountain Street Storm Outlet	N	\$ 350,000				
Funding from Future Year Envelopes		\$ (350,000)	\$ 350,000			
Capital Envelope Financing in Budget Year		\$ -	\$ 350,000	\$ -	\$ -	\$ -



Roads Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Total Budgeted Expenditures in Budget Year		\$ 7,939,697	\$ 1,584,697	\$ 3,565,697	\$ 3,857,697	\$ 3,674,697
Funding from Future Year Envelopes		\$ (4,730,000)	\$ 3,530,000	\$ 700,000	\$ 500,000	\$ -
SUBTOTAL Capital Envelope Financing in Current Year		\$ 3,209,697	\$ 5,114,697	\$ 4,265,697	\$ 4,357,697	\$ 3,674,697
Arterials - New Construction/Widenings/Intersection Improvements						
Lasalle Bary Downe Intersection Improvements	E	\$ 245,000 ⁹				
Levesque St. from Kingsway to Bancroft Dr.	R	\$ 1,350,000 ²				
Bancroft Dr. from Levesque St to Moonlight Avenue	E	\$ 2,100,000 ^{3,9}				
Four Laning MR 80 - Frost to Glenn (Cover Expected Over Expenditures in 2010 Project)	E	\$ 300,000				
Lasalle Notre Dame Intersection Improvements	E	\$ 595,000	\$ 3,000,000			
Garson Coniston Rd from O'Neil Dr. E to Paul St	E		\$ 2,300,000			
Niemi Rd from MR 24 to Santala Rd	E		\$ 4,200,000			
Barry Downe Rd from Westmount to Kingsway	E			\$ 2,200,000		
Second Ave (Sudbury) Donna Dr to Scarlett	E			\$ 3,000,000		
MIR 15 / MR 80 Intersection Improvements	E			\$ 1,000,000		
Various New Roads/Widenings	N					
SUBTOTAL Arterials - New Construction/Widenings/Intersection Improvements		\$ 4,690,000	\$ 9,500,000	\$ 6,200,000	\$ 5,900,000	\$ 5,950,000
Arterial - Collector Roads						
MR 8 from Highway 144 to Bridge	R/E	\$ 2,900,000 ^{4,9}				
Radar Road from Hydro Road to 2 km East	R/E	\$ 1,500,000 ^{5,9}				
Regent St from Armstrong to Loachs Rd	R/E	\$ 1,650,000 ^{5,9}				
MR 80 from Dominion Dr. to Duirisac Blvd.	R		\$ 350,000			
Douglas St from Brady St to Ontario St	R		\$ 1,000,000			
Brady St from Douglas to CPR Underpass	R		\$ 1,500,000			
Errington Ave North from Hwy 144 to Main St.	R		\$ 1,325,000			
Loach's Road from Windle to Regent St	R		\$ 550,000			
Vermilion Lake Road - Various Locations	R		\$ 300,000			
South Bay Road - Various Locations	R		\$ 250,000			
Regent St from Bouchard St to Wallford Rd	R			\$ 1,700,000		
Bouchard St from Regent St to Southview Dr	R			\$ 400,000		
Kingsway from Bancroft Dr to 0.9 km west	R			\$ 1,300,000		
Big Nickel Mine Road from Lorne St to Elm St	R			\$ 2,550,000		
MR 15 from Main to MR 35	R			\$ 2,000,000		
Various Arterial and Collector Roads						
SUBTOTAL Arterial - Collector Roads		\$ 6,050,000	\$ 5,275,000	\$ 7,950,000	\$ 8,800,000	\$ 8,900,000
Local Roads						
Horobin St from Arnley St. to South End	R	\$ 100,000				
Laura Ave from Polvi to Jessie	R	\$ 280,000				

Roads Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Jessie St from Hillcrest to Patricia	R	\$ 90,000				
Polvi from Hillcrest to Laura	R	\$ 30,000				
Kantola - Cul-de-Sac	R	\$ 200,000				
Vaillancourt Cres from Errington to Mona	R	\$ 380,000				
Morin from Vaillancourt Cres to Mona	R	\$ 180,000				
Bruyere St from Hazel St to Pine	R	\$ 150,000				
Hazel St from Elizabeth to End	R	\$ 210,000				
Pine from Elizabeth to Bruyere	R	\$ 70,000				
ChAMPLAIN St from Notre Dame to St. Agnes	R/E	\$ 500,000				
Percy Ave, from Main St to 0.4 km N of Flake St	R	\$ 500,000				
Roy Ave (Valley East) from St Jacques St to Spruce St	R	\$ 460,000				
Jones St (Garson) from Garson-Coniston Rd to End	R	\$ 50,000				
Robert St (Garson) from End to End	R	\$ 110,000				
Kelvin St from Melbourne St to Lansing Ave	R	\$ 90,000				
Foundry St from LaSalle Blvd to Tracks	R	\$ 50,000				
Muriel Cr from Armstrong to End	R	\$ 340,000				
Lourdes St. from Elgin St. to North End	R	\$ 110,000				
Clairmont St from Raymond to End	R	\$ 60,000				
Picard St from Bellevue to Downing	R	\$ 80,000				
Fairview Ave from Lloyd St to Pearl St	R	\$ 60,000				
Beech St. (Sudbury) from Frood Rd. to Elgin St.	R	\$ 130,000				
Traffic Calming	N	\$ 150,000	\$ 150,000	\$ 155,000	\$ 155,000	\$ 160,000
Robinson Dr. (Sudbury) from South View Dr to Kelly Lake Rd (Note 4)	R		\$ 570,000			
Third Ave. (Lively) from 0.1 km W of Phillip St. to End	R		\$ 1,160,000			
New Cobden Rd. from Simmons Rd. to Hwy. 144	R		\$ 290,000			
St. Jean from Junction Ave to Aldege St	R		\$ 340,000			
Lorraine St. (Sudbury) from Lasalle Blvd. to Kent St.	R		\$ 50,000			
Ogrady St. from Lasalle Blvd. to Kent St.	R		\$ 70,000			
Kent St. from Lorraine St. to Ogrady St.	R		\$ 40,000			
Colleen Ave from Ivan St to Gravel Dr	R		\$ 250,000			
Lincoln Cr from Dennie St to Hillcrest Ave	R		\$ 190,000			
Old Falconbridge Hwy. from South End to Maley Dr.	R		\$ 90,000			
Churchill from Falconbridge Hwy to Gemmell St	R		\$ 290,000			
Melbourne St from Kelvin St to Lansing Ave	R		\$ 120,000			
Laitmer Cr from Loachs Rd to Hunter St	R		\$ 410,000			
Vine Avenue from Hawthorne Dr to Gemmell St	R		\$ 150,000			
William Avenue from Hawthorne Dr to Gemmell St	R		\$ 150,000			
Torbay Rd. from Second Ave. S to West End	R		\$ 140,000			
Lavoie St. from Drummond Ave. to Montrose Ave.	R		\$ 500,000			



Roads Detail

PROJECT DESCRIPTION	PROJECT TYPE R (Renewal) E (Expansion) N (New)	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Hag St (Sudbury) from Whittaker St to 0.1 km West of Byng	R			\$ 50,000		
Cressey St from Edna St to End	R			\$ 30,000		
Ronald Cr. From Blacklake Rd. to Thomas St.	R			\$ 320,000		
Melvyn Ave. from Hillcrest Dr. to Timothy Ave.	R			\$ 110,000		
Subway St. from Serpentine St. to Rink St.	R			\$ 70,000		
Michael St (Chelmstford) from Hwy. 144 to Aurora St	R			\$ 60,000		
Jean St (Sudbury) from Froot Rd to Eva St	R			\$ 260,000		
Peter St. (Valley East) from Martin Rd. to Beverly St.	R			\$ 210,000		
Hillside Ave (Valley East) from Mcree Heights Ave to 0.4 km Northwest	R			\$ 210,000		
Gravel Dr from Deschenes Rd to Landfill Site Rd	R			\$ 840,000		
Foch St from Randolph to Sellwood	R			\$ 170,000		
Norfolk Cr from St Andrews Rd to St Andrews Rd	R			\$ 130,000		
Frontenac St from Carmelo Ave to Papineau Cr	R			\$ 80,000		
Railway Rd. from Robinson Dr. to End	R			\$ 100,000		
Roy St. from West End to Robinson Dr.	R			\$ 60,000		
Robinson St. from Highway 17 to Roy	R			\$ 60,000		
Tilton Lake Rd. from Croatia to Pine Hill Rd.	R			\$ 140,000		
Larch St (Sudbury) from Durham St to Elgin St	R			\$ 60,000		
Ontario St (Sudbury) from Douglas St to Regent St	R			\$ 230,000		
John St (Sudbury) from Paris St to Annie St	R			\$ 220,000		
Ralph St from Bellevue Ave to End	R			\$ 100,000		
King St from Noire Dame Ave to Kehoe St	R			\$ 670,000		
Various Local Roads	R					
SUBTOTAL Local Roads		\$ 4,380,000	\$ 4,960,000	\$ 4,335,000	\$ 4,100,000	\$ 4,150,000
Surface Treatment						
Capreol Lake Road 0.5 km	R	\$ 45,000				
Guenette Road 0.4 km	R	\$ 10,000				
Dupuis Drive 0.4 km	R	\$ 40,000				
Fairbanks Lake Road 1.0 km - two locations	R	\$ 95,000				
St. Pothier Road 1.0 km	R	\$ 95,000				
Park Road 0.5 km	R	\$ 45,000				
Carriere Street 1.1 km	R	\$ 100,000				
Seguin Street 1.0 km	R	\$ 95,000				
Brousseau Street 0.3 km	R	\$ 25,000				
Gravel Street 0.2 km	R	\$ 15,000				
Charles Street 0.1 km	R	\$ 10,000				
Croatia Road 0.5 km	R	\$ 45,000				
Horseshoe Lake Road 0.8 km	R	\$ 20,000				
Dryden Road East 1.6 km - two locations	R	\$ 140,000				
Scarlett Drive 0.2 km	R	\$ 20,000				



Roads Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Various Locations	R	\$ 800,000	\$ 900,000	\$ 925,000	\$ 950,000	\$ 975,000
SUBTOTAL Surface Treatment		\$ 800,000	\$ 900,000	\$ 925,000	\$ 950,000	\$ 975,000
Bridges/Culverts						
Various Bridge/Culvert Repairs	R	\$ 950,000	\$ 500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,700,000
MR 15 Bridges (2)	R	\$ 1,500,000 ⁷				
Beech Street Bridge	R	\$ 900,000 ⁸				
Little Panache Lake Narrows Bridge	R	\$ 550,000				
William Avenue Bridge (Coniston)	R	\$ 540,000				
Government Road Bridge (Coniston)	R	\$ 600,000				
Allen Street Bridge	R		\$ 400,000			
Vermilion River Bridge	R		\$ 1,200,000			
Mikkola Road Bridge	R		\$ 650,000			
Douglas Street Bridge	R		\$ 500,000			
Waller Street Bridge	R		\$ 400,000			
Bridge Inspections / Evaluations			\$ 200,000		\$ 200,000	
SUBTOTAL Bridges/Culverts		\$ 5,040,000	\$ 3,850,000	\$ 4,500,000	\$ 4,700,000	\$ 4,700,000
Streetlighting						
Miscellaneous Upgrades	R	\$ 200,000	\$ 225,000	\$ 225,000	\$ 250,000	\$ 250,000
Downtown BIA Streetlights	R	\$ 75,000				
New Lights	N	\$ 25,000	\$ 35,000	\$ 40,000	\$ 45,000	\$ 50,000
SUBTOTAL Streetlighting		\$ 300,000	\$ 260,000	\$ 265,000	\$ 295,000	\$ 300,000
Traffic System Improvements						
New Signals - MR 24 and Sixth Avenue	N	\$ 180,000 ⁹				
Traffic System Improvements	R/N	\$ 115,000	\$ 300,000	\$ 305,000	\$ 310,000	\$ 315,000
SUBTOTAL Traffic System Improvements		\$ 295,000	\$ 300,000	\$ 305,000	\$ 310,000	\$ 315,000
Sidewalk/Curb						
Various Projects	R/N	\$ 700,000	\$ 715,000	\$ 730,000	\$ 745,000	\$ 760,000
SUBTOTAL Sidewalk/Curb		\$ 700,000	\$ 715,000	\$ 730,000	\$ 745,000	\$ 760,000
Consultants						
Consulting Services - Barrydowne Extension Class EA (4 year Commitment 2010-2014)	R/E	\$ 125,000	\$ 125,000	\$ 125,000		
Consulting Services - Future Projects		\$ 110,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
GIS/Maintenance Management System Contribution - Corporate Initiative		\$ 50,000				
Official Plan Review - Transportation Study Update		\$ 100,000				
Pavement Management Updates		\$ 200,000	\$ 200,000			
SUBTOTAL Consultants		\$ 585,000	\$ 425,000	\$ 625,000	\$ 300,000	\$ 500,000
Other Road Programs/Projects						
Crack Sealing	R	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 300,000



Roads Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Property Acquisition	N	\$ 1,000,000	\$ 750,000			
Contingency		\$ 1,500,813	\$ 1,736,747	\$ 1,879,092	\$ 2,119,303	\$ 2,033,559
Maple Street Combined Sewer Separation	N	\$ 25,000				
Railway Crossing Improvements	R/E	\$ 300,000				
Frobisher Yard Upgrades	N	\$ 245,000				
Guide Rail Installations	N	\$ 150,000	\$ 250,000	\$ 250,000		
SUBTOTAL Other Road Programs/Projects		\$ 3,420,813	\$ 2,986,747	\$ 2,379,092	\$ 2,369,303	\$ 2,333,559
Municipal Drainage & Stormwater Management						
Lavallee Watershed Stormwater Facility	N	\$ 225,000				
Vai Caron Municipal Drain	N	\$ 100,000				
Miscellaneous Consulting Fees	N	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Miscellaneous Storm Sewer Improvements	N	\$ 55,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 75,000
Horizon Watershed Stormwater Management Facility	N	\$ 50,000	\$ 50,000	\$ 150,000		
Countryside Stormwater Pond	N	\$ 50,000	\$ 50,000	\$ 100,000		
Still Lake Stormwater Management Improvement	N			\$ 50,000	\$ 50,000	\$ 50,000
Minnow Lake Stormwater Treatment Station	N				\$ 200,000	\$ 700,000
Lake Ramsey Watershed Stormwater Control Study and Storm Quality Improvements - Phase 1	N					\$ 100,000
Lake Nepahwin Stormwater Treatment Tank #10	N					\$ 100,000
SUBTOTAL Municipal Drainage & Stormwater Management		\$ 430,000	\$ 250,000	\$ 400,000	\$ 350,000	\$ 1,075,000
PROJECT COSTS		\$ 38,619,010	\$ 31,006,444	\$ 32,179,789	\$ 32,832,000	\$ 33,793,266

Roads Detail

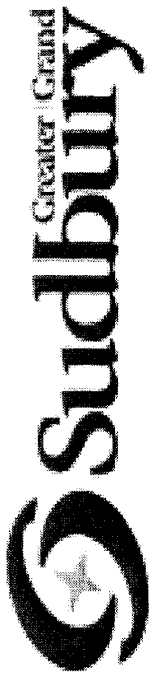
PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)					
	E (Expansion)					
	N (New)					

Notes:

- 1 - Development Charge Reserve - Roads
- 2 - Federal Gas Tax - Levesque St. from Kingsway to Bancroft Dr.
- 3 - Federal Gas Tax - Bancroft Dr. from Levesque St to Moonlight Avenue
- 4 - Federal Gas Tax - MR 8 from Highway 144 to Bridge
- 5 - Federal Gas Tax - Radar Road from Hydro Road to 2 km East
- 6 - Federal Gas Tax - Regent St from Armstrong to Loachs Rd
- 7 - Cap Fin Reserve Fund Roads
- 8 - Federal Gas Tax - Beech Street Bridge

9 - INCREMENTAL 2012 OPERATING BUDGET IMPACT

Lasalle Barry Downe Intersection Improvements	\$	1,000				
Bancroft Dr. from Levesque St to Moonlight Avenue	\$	4,055				
MR 8 from Highway 144 to Bridge	\$	4,500				
Radar Road from Hydro Road to 2 km East	\$	4,400				
Regent St from Armstrong to Loachs Rd	\$	2,200				
Champlain St from Notre Dame to St. Agnes	\$	1,425				
New Signals - MR 24 and Sixth Avenue	\$	4,000				
Maple Street Combined Sewer Separation	\$	500				
Railway Crossing Improvements	\$	20,000				
Guide Rail Installations	\$	1,900				
Pacquette Whitson Stormwater Facility	\$	16,500				
Lake Nepahwin Stormwater Treatment Stations	\$	30,000				
Val Caron Municipal Drain	\$	11,800				
Lavallee Watershed Stormwater Facility	\$	28,000				
Joanette Municipal Drain	\$	1,360				
Rockwood Trunk Storm Outlet (Previously Funded)	\$	4,600				



*Unfunded Capital
Projects*

Roads

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Maley Drive	N/E	\$ 95,326,575
Lasalle/Barry Downe Intersection Improvements	E	\$ 4,100,000
MR 35 Widening from Azilda to Cheimsford	E	\$ 28,300,000
Kingsway Realignment	N	\$ 23,900,000
New University Link	N	\$ 15,300,000
Notre Dame Widening - Lasalle to Kathleen	E	\$ 15,000,000
Mountain Street Storm Drainage Improvements	N	\$ 3,350,000
East Branch Junction Creek Stormwater Management	N	\$ 10,000,000
Minnow Lake Stormwater Treatment Station	N	\$ 400,000
Capreol Storm Sewer / Sanitary Sewer Separation	N	\$ 2,200,000
Still Lake Stormwater Management	N	\$ 200,000
Lake Ramsey Quality Improvements	N	\$ 25,000,000
Whitewater Lake Stormwater Management	N	\$ 5,000,000
TOTAL UNFUNDED PROJECTS		\$ 228,076,575

Water Summary

CATEGORY DESCRIPTION <i>(For detailed project listing see attached)</i>	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Previous Council Approvals	\$ 2,285,520	\$ 1,835,520	\$ 1,835,520	\$ 1,145,520	\$ -
Water Distribution					
Condition Assessment - Watermains	\$ 75,000	\$ 100,000	\$ 100,000	\$ 200,000	\$ 300,000
Watermain Replacement / Rehabilitation	\$ 960,000	\$ 515,000	\$ 370,000	\$ 925,000	\$ 900,000
Watermain Priority Projects	\$ 7,216,276	\$ 3,090,862	\$ 3,534,740	\$ 2,132,995	\$ 3,801,235
Network Looping	\$ 300,000	\$ 200,000	\$ 200,000	\$ 450,000	\$ 1,250,000
Distribution System - Other	\$ 435,000	\$ 310,000	\$ 300,000	\$ 315,000	\$ 380,000
Water Plants					
Plants - Water Treatment Plants	\$ 75,000	\$ 2,060,000	\$ 2,250,000	\$ 3,900,000	\$ 2,300,000
Plants - Wells	\$ 5,400,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,150,000
Plants - Reservoirs / Tanks	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 340,000
Plants - System Wide	\$ 400,000	\$ 745,000	\$ 590,000	\$ 475,000	\$ 490,000
Water Works - Strategic Initiatives	\$ 117,500	\$ 257,500	\$ 172,500	\$ 32,500	\$ 32,500
Capital Enhancement Option	\$ 125,000	\$ 127,500	\$ 130,050	\$ 132,651	\$ 135,304
PROJECT COSTS	\$ 17,389,296	\$ 10,381,382	\$ 10,622,810	\$ 10,848,666	\$ 11,079,039
PROJECT FINANCING					
Reserves: Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves: Gas Tax	\$ (1,255,000)	\$ (1,090,000)	\$ -	\$ -	\$ -
Capital Envelopes: Future Years	\$ (5,280,000)	\$ 1,780,000	\$ 670,000	\$ 670,000	\$ 670,000
Grants (Provincial and Federal)	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (WWW User Fees)	\$ 10,854,296	\$ 11,071,382	\$ 11,292,810	\$ 11,518,666	\$ 11,749,039

Priority Setting:

Watermain priority projects are determined based on a review of:

- A) Condition: The database of watermain breaks is ranked according to number and frequency of breaks per section of pipe. This ranking is combined with the pipe age, material and diameter to determine priority sections for replacement, either as a watermain priority project or in conjunction with a roads priority project.
- B) Capacity/Security of Supply: Fire flows and pressures are analysed for anticipated future developments, as well as opportunities for looping or upsizing the watermains, to improve the security of supply.

When a roads or sanitary sewer priority project is identified, all of the above criteria are reviewed to determine if associated watermain replacement / upgrades are required.

The following is the criteria considered for Prioritizing Water and Wastewater Facilities :

- Legislation / Compliance
- Health & Safety
- Protecting Public Health
- Maintenance / Renewal / Replacement of Existing Capital Assets
- Enhancing Productivity
- Protection of the Environment



Water Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
PREVIOUS COUNCIL APPROVALS						
Repayment: Leveack Water Supply Loan Repayment over 5 years (2010 - 2014)	R (Renewal)	\$ 1,145,520	\$ 1,145,520	\$ 1,145,520	\$ 1,145,520	\$ 1,145,520
Repayment: Wahnapiac WTP Upgrades - Phase 1 - \$3,000,000 over 5 years (2009-2013)	R (Renewal)	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000
Repayment: Regent - Bouchard to Caswell (over 2 years)	E (Expansion)	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000
Repayment: Downing St. from Howey Dr. to North end (2 years)	N (New)	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
SUBTOTAL PREVIOUS COUNCIL APPROVALS		\$ 2,285,520	\$ 1,835,520	\$ 1,835,520	\$ 1,835,520	\$ 1,835,520
Condition Assessment - Watermains						
Watermain Air Release Valve Assessment	R	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Leak Detection Program	R					
Condition Assessment	R					
C Factor and Flow Testing	R					
SUBTOTAL - Condition Assessment - Watermains		\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Watermain Replacement / Rehabilitation						
Watermain Rehabilitation	R	\$ 360,000	\$ 140,000	\$ 220,000	\$ 200,000	\$ 250,000
Maley Drive Watermain Rehabilitation	R	\$ 325,000	\$ 200,000	\$ 200,000	\$ 500,000	\$ 250,000
Water Service Replacement - Frozen Water Services	R	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 200,000
Watermain Valve Replacement	R		\$ 100,000	\$ 100,000	\$ 150,000	\$ 200,000
Corrosion Protection	R					
Watermain Air Release Valve Replacement	R	\$ 960,000	\$ 515,000	\$ 370,000	\$ 925,000	\$ 900,000
SUBTOTAL - Watermain Replacement / Rehabilitation		\$ 2,000,000	\$ 1,030,000	\$ 1,030,000	\$ 1,030,000	\$ 1,030,000
Watermain Priority Projects						
Sellwood (Capreol) Dennie Street to Ballpark Road	R	\$ 970,000	\$ 1,030,000	\$ 1,030,000	\$ 1,030,000	\$ 1,030,000
Funding from Future Year Envelopes		\$ (1,030,000)				
Sellwood (Capreol) Dennie Street to Ballpark Road - Financing in Budget Year						
Levesque Street - Kingsway to Bancroft Dr	R	\$ 1,480,000 ^{1,4}				
Bancroft Drive - Levesque to Moonlight	R	\$ 1,375,000 ^{2,5}				
Lesalle / Notre Dame Intersection Improvements (Construction in 2012)	R	\$ 550,000	\$ 670,000	\$ 620,000		
Robinson Dr (Sudbury) from Southview to Kelly Lake Rd (Construction in 2012)	R	\$ 410,000	\$ 830,000	\$ 450,000		
Contingency - Watermain Priority Projects	R	\$ 306,276	\$ 303,362	\$ 282,240	\$ 232,995	\$ 811,235
Paris - Walford to York (2009 Capital Project)	R	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
System Improvements (Development Project)	R	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Preliminary Design for Subsequent Year (Geotech, CCTV, Surveys, Consultant Fees)	R	\$ 155,000				
Picard (to be Completed with Downing)	R	\$ 150,000				
Foundry Road	R	\$ 85,000				
Winchester (Additional to 2010 budget)	R	\$ 30,000				
Beech Street Bridge	R	\$ 25,000				
Horobin Street - Amley Street to South End	R		\$ 262,500	\$ 262,500	\$ 262,500	\$ 262,500
Loach's Road - Regent to Windle	R		\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
William - Hawthorne to Gemmill	R		\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Vine - Hawthorne to Gemmill	R		\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
Levoie St from Drummond Ave to Montrose Ave	R		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
MR80 - Watermain Crossings (Trenchless Methods)	R		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
MR80 - Dominion Dr. to Dunitrac Blvd.	R		\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Douglas - Brady to Ontario	R		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Allen Street Bridge (Coniston) (Additional to 2008 Budget)	R		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000



Water Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Regent Street - Bouchard to Walford	N		\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
Bouchard - Regent to Southview	N		\$ 340,000	\$ 340,000	\$ 500,000	\$ 500,000
Second Ave (Sudbury) First Ave to Scarlett	R		\$ 120,000	\$ 120,000	\$ 300,000	\$ 1,000,000
Various Watermain with Roads Priority Projects	R					\$ 600,000
Southview - Bouchard to Cranbrook East	R					\$ 450,000
Fairburn - Barrydowne to East End	R					\$ 250,000
Gutcher - Mary to Irving	R					\$ 240,000
Davidson - College to MacKenzie	R					\$ 100,000
Kingslea Court - Rinfret to Redfern	R					\$ 3,801,235
SUBTOTAL - Watermain Priority Projects		\$ 7,216,276	\$ 3,090,862	\$ 3,534,740	\$ 2,132,995	\$ 3,801,235
Network Looping						
Valley Water System Looping / Storage (2011-2015) - Design & Construction	R,N	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 500,000
Ramsey Lake Road Watermain Looping (Additional to 2009 Budget)	N	\$ 100,000			\$ 250,000	\$ 750,000
Water System Looping (Various Areas)	N	\$ 300,000	\$ 200,000	\$ 200,000	\$ 450,000	\$ 1,250,000
SUBTOTAL - Network Looping		\$ 600,000	\$ 400,000	\$ 400,000	\$ 700,000	\$ 1,250,000
Distribution System - Other						
Distribution Support - Contract Support	R	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Ramsey South Shore Servicing (Detailed Design incl Geotech) (Additional to 2009 budget)	NE	\$ 135,000				
Water Meter Replacement	R	\$ 100,000	\$ 100,000	\$ 100,000	\$ 105,000	\$ 105,000
Operating Manuals & As-Builts	R	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 75,000
Pressure Monitoring	R					
SUBTOTAL - Distribution System - Other		\$ 435,000	\$ 310,000	\$ 300,000	\$ 315,000	\$ 380,000
Plants - Water Treatment Plants						
David Street WTP Upgrades	R	\$ 75,000	\$ 360,000	\$ 300,000	\$ 300,000	\$ 1,700,000
Wahnapiatae WTP - Phase 2 Upgrades (\$13.8M over 10 years (2012 to 2022))	R,N	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000
Wahnapiatae WTP - Phase 3 Upgrades	R		\$ 250,000	\$ 250,000	\$ 2,200,000	\$ 600,000
SUBTOTAL - Plants - Water Treatment Plants		\$ 75,000	\$ 2,060,000	\$ 2,250,000	\$ 3,900,000	\$ 2,300,000
Plants - Wells						
New Valley Wells (2 Wells) (Internal financing - \$3,500,000 from 2013 to 2018)	N	\$ 5,000,000 ⁶				
Funding from Future Year Envelopes		\$ (750,000)	\$ 750,000			
Funding from Internal Financing		\$ (3,500,000)				
New Valley Wells (2 Wells) (Internal financing - \$3,500,000 from 2013 to 2018) - Financing in Budget Year		\$ 750,000	\$ 750,000	\$ 670,000	\$ 670,000	\$ 670,000
Inspection/Rehab Service Contract	R	\$ 300,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 400,000
Building Repairs/Upgrades - Audit & Design	R	\$ 100,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
Building Repairs/Upgrades - Construction	R	\$ 5,400,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,150,000
SUBTOTAL - Plants - Wells		\$ 5,400,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,150,000
Plants - Reservoirs / Tanks						
Storage Tank Inspection / Cathodic Protection - Various Tanks	R	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Implementation of Booster Station Evaluation	R		\$ 40,000	\$ 40,000	\$ 40,000	\$ 300,000
SUBTOTAL - Plants - Reservoirs / Tanks		\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 340,000



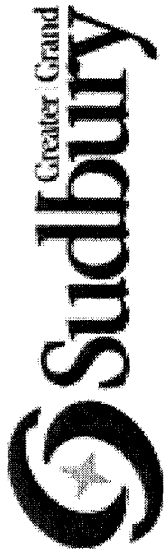
Water Detail

PROJECT DESCRIPTION	PROJECT TYPE R (Renewal) E (Expansion) N (New)	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Plants - System Wide						
Various Plant Repairs / Equipment Upgrades	R	\$ 150,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Annual SCADA Upgrades, All Facilities	R	\$ 100,000	\$ 200,000	\$ 150,000	\$ 125,000	\$ 125,000
Annual Operating Manuals & As-Builts	R	\$ 75,000	\$ 60,000	\$ 75,000	\$ 60,000	\$ 75,000
Annual Communication Systems Upgrade	R	\$ 50,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 40,000
Upgrades Required as Identified by ESA During Inspections	R	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Security Improvements (Surveillance, Fencing, Alarms, Keys)	N	\$ -	\$ 100,000	\$ 100,000	\$ 25,000	\$ 25,000
Facilities Design Standards - Development (50% - 50% W&WW)	N	\$ -	\$ 60,000	\$ -	\$ -	\$ -
SUBTOTAL - Plants - System Wide		\$ 400,000	\$ 745,000	\$ 590,000	\$ 475,000	\$ 490,000
Water Works - Strategic Initiatives						
GIS / Maintenance Management Systems Contribution - Corporate Initiative	N	\$ 75,000	\$ 75,000	\$ 50,000	\$ 25,000	\$ 25,000
Data Management Initiatives	R,N	\$ 35,000	\$ 50,000	\$ 15,000	\$ -	\$ -
Annual Contribution - Children's Water Festival	R	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Water Efficiency Plan	N,R	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -
Technology & Strategic Business Plan (RO) Implementation of Recommendations	R	\$ -	\$ 25,000	\$ -	\$ -	\$ -
SUB-TOTAL Waterworks - Strategic Initiatives		\$ 117,500	\$ 257,500	\$ 172,500	\$ 32,500	\$ 32,500
Capital Enhancement Option						
		\$ 125,000 ³	\$ 127,500	\$ 130,050	\$ 132,651	\$ 135,304
TOTAL - Water		\$ 17,389,286	\$ 10,381,382	\$ 10,822,810	\$ 10,848,666	\$ 11,079,039

Notes:
 1 - Federal Gas Tax - Levesque Street - Kingsway to Bancroft Dr
 2 - Federal Gas Tax - Bancroft Drive - Levesque to Moonlight
 3 - This option was approved by Council during budget deliberations. A report on capital projects to be funded will be presented to Council for information in the near future.

INCREMENTAL ANNUAL OPERATING BUDGET IMPACT

4 - Levesque Street - Kingsway to Bancroft Dr	\$ 585
5 - Bancroft Drive - Levesque to Moonlight	\$ 1,287
6 - New Valley Wells (2 Wells) (Effective 2013)	\$ 170,000



Unfunded Capital Projects

Water

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Wahnapiatae WTP Alternate Trunk Watermain - 5 Phases	N	\$ 34,500,000
Watermain Replacement / Rehabilitation		
Watermain Rehabilitation (2014)	R	\$ 2,000,000
Watermain Priority Projects		
Boland, Lancaster, Windsor Booster (Design and Construction - will include watermain upgrades)	R	\$ 2,400,000
Watermain with Roads Priorities		
Neimi Road	R	\$ 100,000
Kelvin - Melbourne to Lansing	R	\$ 200,000
Beech Street - Froot to Elgin	R	\$ 150,000
MR 35 Widening - Azilda to Chelmsford	R	\$ 880,000
Kingsway Realignment		
	R	\$ 753,500
Plants		
Building Repairs/Upgrades - Audit & Design (2011)	R	\$ 200,000
Lively Tank Demolition (2013)	\$	\$ 300,000
TOTAL UNFUNDED	\$	\$ 41,483,500



Wastewater Summary

CATEGORY DESCRIPTION <i>(For detailed project listing see attached)</i>	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Previous Council Approvals	\$ 2,824,302	\$ 575,000	\$ -	\$ -	\$ -
Wastewater Collection					
Condition Assessment - Sewer System	\$ 800,000	\$ 650,000	\$ 1,050,000	\$ 800,000	\$ 900,000
Sewer System Rehabilitation	\$ -	\$ 300,000	\$ 450,000	\$ 241,000	\$ 325,000
Sewer System Replacement	\$ -	\$ 430,000	\$ 1,645,000	\$ 1,545,000	\$ -
Combined Sewer Identification and Separation with Roads	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Sewer Priority Projects	\$ 1,809,415	\$ 1,919,591	\$ 769,783	\$ 168,379	\$ 783,466
Collection System - Other	\$ 410,000	\$ 1,605,000	\$ 275,000	\$ 285,000	\$ 275,000
Wastewater Plants					
Wastewater Treatment Plants - North	\$ 400,000	\$ 1,375,000	\$ 70,000	\$ 100,000	\$ 1,200,000
Plants - Wastewater Treatment Plants - South	\$ 3,375,000	\$ 13,000,000	\$ 600,000	\$ 1,930,000	\$ 1,330,000
Plants - Lift Stations	\$ 1,315,000	\$ 3,280,000	\$ 5,130,000	\$ 4,405,000	\$ 4,885,000
Plants - System Wide	\$ 730,000	\$ 910,000	\$ 3,030,000	\$ 2,960,000	\$ 2,985,000
Wastewater General					
Wastewater - Strategic Initiatives	\$ 75,000	\$ 125,000	\$ 210,000	\$ 150,000	\$ 130,000
Capital Enhancement Option	\$ 750,000	\$ 765,000	\$ 780,300	\$ 795,905	\$ 811,824
PROJECT COSTS	\$ 12,538,717	\$ 24,934,591	\$ 14,010,083	\$ 13,380,285	\$ 13,625,290
PROJECT FINANCING					
Reserves: Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves: Gas Tax	\$ (745,000)	\$ (910,000)	\$ (2,000,000)	\$ (2,000,000)	\$ (2,000,000)
Capital Envelopes: Future Years	\$ (250,000)	\$ (12,250,000)	\$ -	\$ 870,000	\$ 870,000
Grants (Provincial and Federal)	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (W/WWW User Fees)	\$ 11,543,717	\$ 11,774,591	\$ 12,010,083	\$ 12,250,285	\$ 12,495,290

Priority Setting:

Sanitary sewer priority projects are determined based on a review of:

- A) Condition: Camera inspections of the sanitary sewers are conducted to determine pipes that are in need of repair / replacement.
- B) Operational Issues: Groundwater infiltration into aging infrastructure and sagged systems of sewer that require frequent maintenance are prioritized for repair / replacement.
- C) Capacity: Flow capacity is analysed for new and future growth conditions and upsizing is completed as required.

When a roads or watermain priority project is identified, all of the above criteria are reviewed to determine if associated sanitary sewer replacement / upgrades are required.

The following is the basis for prioritizing Water and Wastewater Facility Projects:

- Legislation / Compliance
- Health & Safety
- Protecting Public Health
- Maintenance / Renewal / Replacement of Existing Capital Assets
- Enhancing Productivity
- Protection of the Environment



Wastewater Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
PREVIOUS COUNCIL APPROVALS						
Repayment: Rock Tunnel Project - Approved 2010		\$ 690,000	\$ 575,000			
Repayment: Sudbury WWTP - Lift Station Pumping Upgrades		\$ 1,784,302				
Preventative Plumbing Subsidy		\$ 350,000				
SUBTOTAL PREVIOUS COUNCIL APPROVALS		\$ 2,824,302	\$ 575,000	\$ -	\$ -	\$ -
Condition Assessment - Sewer System						
CCTV Inspection Program		\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Inflow/Infiltration Assessment (Reduction)		\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Sanitary Rock Tunnel Inspections		\$ 100,000 ¹	\$ 50,000	\$ 50,000		
Sewer Assessment		\$ 100,000	\$ 100,000	\$ 200,000	\$ 100,000	\$ 200,000
Trunk Sewer Inspection				\$ 100,000	\$ 100,000	
Sewer Flow Monitoring				\$ 100,000	\$ 200,000	
Zoom Camera Inspection					\$ 200,000	
SUBTOTAL - Condition Assessment - Sewer System		\$ 800,000	\$ 650,000	\$ 1,050,000	\$ 800,000	\$ 900,000
Sewer System Rehabilitation						
Sewer System Annual Repairs (Flushing Program Reduction)	R	\$ 150,000	\$ 150,000	\$ 200,000	\$ 116,000	\$ 125,000
Sewer Annual Rehabilitation	R	\$ 150,000	\$ 150,000	\$ 250,000	\$ 125,000	\$ 200,000
SUBTOTAL - Sewer System Rehabilitation		\$ -	\$ 300,000	\$ 450,000	\$ 241,000	\$ 325,000
Sewer System Replacement						
Gatchell Outfall Sewer Replacement - Construction	R	\$ 430,000	\$ 430,000	\$ 1,525,000	\$ 1,545,000	
Gatchell Flapgate Replacement	R			\$ 120,000		
SUBTOTAL - Sewer System Replacement		\$ -	\$ 430,000	\$ 1,645,000	\$ 1,545,000	\$ -
Combined Sewer Identification and Separation with Roads						
Maple Street Combined Sewer Separation		\$ 50,000				
SUBTOTAL - Combined Sewer Identification and Separation with Roads		\$ 50,000	\$ -	\$ -	\$ -	\$ -
Sewer Priority Projects						
Charette Street Sewer Replacement	R	\$ 500,000				
Funding from Future Year Envelopes		\$ (250,000)	\$ 250,000			
Charette Street Sewer Replacement - Financing in Budget Year		\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
Bancroft Drive - Levesque to Moonlight	R	\$ 150,000 ²				
Levesque Street - Kingsway to Bancroft Dr	R	\$ 250,000 ³				
Winchester	R	\$ 100,000				
Beech Street Bridge	R	\$ 30,000				
Picard (to be Completed with Downing)	R	\$ 285,000 ⁴				
Foundry Road	R	\$ 50,000				
Selwood (Capreol) from Dennis Street to Ballpark Road	R	\$ 290,000 ⁵				
Contingency - Sewer Priority Projects		\$ 154,415	\$ 139,591	\$ 269,783	\$ 168,379	\$ 483,466
Lalmer Crescent - Loach's Road to Hunter	R	\$ 500,000	\$ 500,000			
Lasalle /Notre Dame Intersection Improvements	R	\$ 100,000	\$ 100,000			
Robinson Dr (Sudbury) from Southview to Kelly Lake Rd	R	\$ 500,000	\$ 500,000			
Loach's Road - Regent to Windle	R	\$ 450,000	\$ 450,000			
Lavoie St from Drummond Ave to Montrose Ave	R	\$ 30,000	\$ 30,000			



Wastewater Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Vine - Hawthorne to Gemmill	R		\$ 100,000			
William - Hawthorne to Gemmill	R		\$ 100,000			
Regent Street - Bouchard to Walford	R			\$ 300,000		
Bouchard - Regent to Southview	R			\$ 200,000		
Gutcher - Mary to Irving	R					\$ 100,000
Southview - Bouchard to Cranbrook East	R					\$ 150,000
Davidson - College to MacKenzie	R					\$ 50,000
SUBTOTAL - Sewer Priority Projects		\$ 1,809,415	\$ 1,919,591	\$ 769,783	\$ 168,379	\$ 783,466
Collection System - Other						
Rock Tunnel Project - Additional Repayment	N	\$ 25,000	\$ 1,070,000			
Rock Tunnel Shaft Odour Control		\$ 250,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
System Improvements (Development Related)		\$ 135,000	\$ 250,000			
Ramsey South Shore Servicing (Detailed Design incl Geotech) (Additional to 2009 budget)			\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Collection Support - Contract Support			\$ 10,000		\$ 10,000	
Operating Manuals & As-Builts						
SUBTOTAL - Collection System - Other		\$ 410,000	\$ 1,605,000	\$ 275,000	\$ 285,000	\$ 275,000
Wastewater Treatment Plants - North						
Valley East WWTP Upgrades (3 Phases)	R,N	\$ 280,000	\$ 50,000	\$ 50,000	\$ 100,000	\$ 1,200,000
Chelmistford WWTP Upgrades	N	\$ 120,000				
Azilda WWTP Upgrades	R		\$ 1,300,000			
Capreol Lagoon Upgrades	R		\$ 25,000			
Chelmistford Lagoon Upgrades	R			\$ 20,000		
SUBTOTAL - Wastewater Treatment Plants - North		\$ 400,000	\$ 1,375,000	\$ 70,000	\$ 100,000	\$ 1,200,000
Plants - Wastewater Treatment Plants - South						
Sudbury WWTP Upgrades (to be completed in 2013)		\$ 2,550,000	\$ 12,500,000			
Funding from Future Year Envelopes (Internal Financing - \$12,500,000 from 2014 to 2038)			\$ (12,500,000)			
Sudbury WWTP Upgrades - Financing in Budget Year		\$ 2,550,000	\$ -	\$ -	\$ 870,000	\$ 870,000
Garson Lagoon Upgrades	N	\$ 250,000				
Coniston WWTP Upgrades	R	\$ 25,000		\$ 40,000		\$ 500,000
Walden WWTP Upgrades	R	\$ 550,000		\$ 500,000	\$ 500,000	\$ 830,000
Walden WWTP & Sewer System Upgrades	N,R,E				\$ 1,430,000	
Lively WWTP Upgrades	R		\$ 500,000			
Dowling WWTP Upgrades	N			\$ 60,000		
SUBTOTAL - Plants - Wastewater Treatment Plants - South		\$ 3,375,000	\$ 13,000,000	\$ 600,000	\$ 1,930,000	\$ 1,330,000
Plants - Lift Stations						
Standby Power - Design & Construction	N	\$ 200,000	\$ 250,000	\$ 2,500,000	\$ 250,000	\$ 1,500,000
Lift Station Upgrades - Various Locations	N	\$ 430,000	\$ 2,030,000	\$ 630,000	\$ 1,730,000	\$ 630,000
Jacob Lift Station Upgrades	R,E	\$ 200,000				
St. Charles Lift Station Upgrades	R	\$ 285,000	\$ 1,000,000	\$ 2,000,000	\$ 2,400,000	\$ 2,755,000
O'Neil Lift Station Upgrades	R	\$ 200,000				
Kincora Lift Station to Tunnel - Feasibility Study	R				\$ 25,000	
SUBTOTAL - Plants - Lift Stations		\$ 1,315,000	\$ 3,280,000	\$ 5,130,000	\$ 4,405,000	\$ 4,885,000



Wastewater Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Plants - System Wide						
Various Plant Repairs / Equipment Upgrades	R	\$ 250,000	\$ 200,000	\$ 250,000	\$ 300,000	\$ 300,000
Plant Process / Energy Optimization Studies	R	\$ 100,000	\$ 60,000	\$ 60,000		
Upgrading Primary Systems (Lagoons) to Secondary Treatment	N	\$ 100,000 ¹	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Annual Communication Systems Upgrades	R,N	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Health & Safety Equipment Review & Upgrades	R	\$ 75,000				
Operating Manuals & As-Builts	R,N	\$ 60,000	\$ 35,000	\$ 60,000	\$ 35,000	\$ 60,000
Annual SCADA Upgrades	R	\$ 50,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Roofing Repairs	R	\$ 20,000	\$ 20,000	\$ 40,000	\$ 40,000	\$ 40,000
Security Improvements (Card Access, Surveillance, etc.)	N	\$ 20,000	\$ 100,000	\$ 100,000	\$ 25,000	\$ 25,000
Fencing - All Facilities - Replacement, Repairs, Perimeter Rehabilitation	R	\$ 75,000	\$ 75,000			
Facilities Design Standards - Development (50% - 50% W&WW)	N	\$ 60,000	\$ 60,000			
Biosolids Management	N		\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000
SUBTOTAL - Plants - System Wide		\$ 730,000	\$ 910,000	\$ 3,030,000	\$ 2,960,000	\$ 2,985,000
Wastewater - Strategic Initiatives						
GIS / Maintenance Management Systems Contribution - Corporate Initiative	N	\$ 75,000	\$ 75,000	\$ 50,000	\$ 25,000	\$ 25,000
Demand-Side Management (Wet Weather Flow Reduction)	N	\$ 25,000	\$ 25,000	\$ 100,000	\$ 100,000	\$ 100,000
Technology & Strategic Business Plan Implementation of Recommendations	R	\$ 25,000	\$ 25,000			
Environmental Management System Implementation	N			\$ 60,000	\$ 25,000	\$ 5,000
SUBTOTAL - Wastewater - Strategic Initiatives		\$ 75,000	\$ 125,000	\$ 210,000	\$ 150,000	\$ 130,000
Capital Enhancement Option						
		\$ 750,000 ⁶	\$ 765,000	\$ 760,300	\$ 795,906	\$ 811,824
TOTAL - Wastewater		\$ 12,538,717	\$ 24,934,591	\$ 14,010,083	\$ 13,380,285	\$ 13,625,290

Notes:

- 1 - Contribution to Capital Financing Reserve Fund Wastewater - Committed
- 2 - Federal Gas Tax - Bancroft Drive - Levesque to Moonlight
- 3 - Federal Gas Tax - Levesque Street - Kingsway to Bancroft Dr
- 4 - Federal Gas Tax - Picard (to be Completed with Downing)
- 5 - Federal Gas Tax - Selwood (Capreol) from Dennis Street to Ballpark Road
- 6 - This option was approved by Council during budget deliberations. A report on capital projects to be funded will be presented to Council for information in the near future.

INCREMENTAL OPERATING BUDGET IMPACT

- 7 - Valley East WWTP Upgrades



Unfunded Capital Projects

Wastewater

PROJECT DESCRIPTION	TYPE		COST
	R (Renewal)	E (Expansion) N (New)	
Capreol Combined Sewer Identification and Separation With Roads - Construction (2014 & 2015)	\$		1,500,000
Sudbury WWTP Upgrades (2014 to 2020)	\$		36,750,000
Walden WWTP & Sewer System Upgrades EA Recommendations - Construction - (2015 - 2018)	\$		31,000,000
Lift Station Electrical Drawings (2013)	\$		300,000
Boland, Lancaster, Windsor Booster (Design and Construction - will include watermain and sanitary sewer upgrades)	\$	R	250,000
Fairburn - Barrydowne to East End	\$		150,000
TOTAL UNFUNDED PROJECTS	\$		69,800,000



CAPITAL BUDGET SUMMARY

Growth and Development

	Capital Envelope Tax Levy	Reserves - Capital	Reserves - Development Charges	Reserves - Provincial Gas Tax	Total
2011 REQUEST					
Environmental Services	\$ 850,000	\$ 819,000	\$ -	\$ -	\$ 1,669,000
Fleet	\$ -	\$ 2,100,000	\$ -	\$ -	\$ 2,100,000
Facilities	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 1,400,000
199 Larch	\$ -	\$ 369,848	\$ -	\$ -	\$ 369,848
Planning	\$ 110,000	\$ -	\$ -	\$ -	\$ 110,000
Transit & Parking	\$ 516,347	\$ 2,644,863	\$ 50,000	\$ 1,400,000	\$ 4,611,210
TOTAL	\$ 2,876,347	\$ 5,933,711	\$ 50,000	\$ 1,400,000	\$ 10,260,058
2012 REQUEST					
Environmental Services	\$ 867,000	\$ 587,000	\$ -	\$ -	\$ 1,454,000
Fleet	\$ -	\$ 2,448,000	\$ -	\$ -	\$ 2,448,000
Facilities	\$ 1,428,000	\$ -	\$ -	\$ -	\$ 1,428,000
199 Larch	\$ -	\$ 355,000	\$ -	\$ -	\$ 355,000
Planning	\$ 112,200	\$ -	\$ -	\$ -	\$ 112,200
Transit & Parking	\$ 526,674	\$ 449,536	\$ 50,000	\$ 704,000	\$ 1,730,210
TOTAL	\$ 2,933,874	\$ 3,839,536	\$ 50,000	\$ 704,000	\$ 7,527,410
2013 REQUEST					
Environmental Services	\$ 884,340	\$ 199,660	\$ -	\$ -	\$ 1,084,000
Fleet	\$ -	\$ 2,496,960	\$ -	\$ -	\$ 2,496,960
Facilities	\$ 1,456,560	\$ -	\$ -	\$ -	\$ 1,456,560
199 Larch	\$ -	\$ 140,000	\$ -	\$ -	\$ 140,000
Planning	\$ 114,444	\$ -	\$ -	\$ -	\$ 114,444
Transit & Parking	\$ 537,207	\$ 124,139	\$ 50,000	\$ 1,776,236	\$ 2,487,582
TOTAL	\$ 2,992,551	\$ 2,960,759	\$ 50,000	\$ 1,776,236	\$ 7,779,546
2014 REQUEST					
Environmental Services	\$ 902,027	\$ 251,973	\$ -	\$ -	\$ 1,154,000
Fleet	\$ -	\$ 2,546,899	\$ -	\$ -	\$ 2,546,899
Facilities	\$ 1,485,691	\$ -	\$ -	\$ -	\$ 1,485,691
199 Larch	\$ -	\$ 230,000	\$ -	\$ -	\$ 230,000
Planning	\$ 116,733	\$ -	\$ -	\$ -	\$ 116,733
Transit & Parking	\$ 547,952	\$ 114,414	\$ 50,000	\$ 356,090	\$ 1,068,456
TOTAL	\$ 3,052,403	\$ 3,143,286	\$ 50,000	\$ 356,090	\$ 6,601,779
2015 REQUEST					
Environmental Services	\$ 920,067	\$ 83,933	\$ -	\$ -	\$ 1,004,000
Fleet	\$ -	\$ 2,597,837	\$ -	\$ -	\$ 2,597,837
Facilities	\$ 1,515,405	\$ -	\$ -	\$ -	\$ 1,515,405
199 Larch	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ 119,068	\$ -	\$ -	\$ -	\$ 119,068
Transit & Parking	\$ 558,911	\$ 104,495	\$ 50,000	\$ 2,818,623	\$ 3,532,029
TOTAL	\$ 3,113,451	\$ 2,786,265	\$ 50,000	\$ 2,818,623	\$ 8,768,339



Environmental Services

PROJECT DESCRIPTION	PROJECT TYPE R (Renewal) E (Expansion) N (New)	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Sudbury Landfill - Construction & Demolition Recycling Site Phase 2	N*	\$ 1,000,000 ¹				
Sudbury Landfill - Design of Perimeter Road East	R	\$ 30,000				
Sudbury Landfill - Portion of Perimeter Road East	R		\$ 280,000	\$ 280,000	\$ 250,000	
Sudbury Landfill - Design of Cell Closure South/North Portion, including Landfill Gas Wells	R	\$ 100,000				
Sudbury Landfill - Cell Closure South Portion, including Landfill Gas Wells	R		\$ 900,000	\$ 700,000		
Sudbury Landfill - Cell Closure North Portion, including Landfill Gas Wells	R					
Solid Waste Management Facility (contribution to reserves for future project)	N*	\$ 200,000				
3 in 1 Litter Containers	R/N	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000
Residential Waste Transfer Depots	R*	\$ 85,000				
Transfer to Waste Water - Contribution to new Hauled Sewage Disposal System	N*	\$ 150,000				
Azilda Landfill - Design of Cell Closure	R		\$ 80,000		\$ 800,000	
Azilda Landfill - Cell Closure	R					
Hammer Landfill - Design of Cell Closure	R		\$ 90,000			\$ 900,000
Hammer Landfill - Cell Closure	R					\$ 80,000
Monitoring, Contingencies & Miscellaneous	R	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
PROJECT COSTS		\$ 1,669,000	\$ 1,454,000	\$ 1,084,000	\$ 1,154,000	\$ 1,004,000
PROJECT FINANCING						
Reserves: Capital		\$ (819,000) ¹	\$ (587,000)	\$ (199,660)	\$ (251,973)	\$ (83,933)
Reserves: Gas Tax						
Capital Envelopes: Future Years						
Grants (Provincial and Federal)						
CAPITAL ENVELOPE (Tax Levy)		\$ 850,000	\$ 867,000	\$ 884,340	\$ 902,027	\$ 920,067

Notes:

1 - Capital Financing Reserve - Solid Waste

Priority Setting:

Priority is based on need or initiatives



Fleet Summary

CATEGORY DESCRIPTION

(For detailed project listing see attached)

	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Light Duty Vehicles (Cars, Mini-Vans, 1/2 Ton Pickup Trucks)	\$ 260,000	\$ 349,000	\$ 445,000	\$ 379,658	\$ 425,000
Light Duty Hybrid Vehicles	\$ 40,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
Medium Duty Vehicles (3/4 and 1 Ton Trucks & Vans)	\$ 391,000	\$ 445,000	\$ 438,880	\$ 502,241	\$ 576,351
Heavy Duty Trucks (Not Equipped for Winter Control)	\$ 600,000	\$ 350,000	\$ 375,000	\$ 525,000	\$ 250,000
Heavy Duty Trucks (Equipped for Winter Control)	\$ 200,000	\$ 425,000	\$ 648,080	\$ 650,000	\$ 716,486
Heavy Duty Equipment (Graders, Loaders, Backhoes etc)	\$ 500,000	\$ 644,000	\$ 440,000	\$ 340,000	\$ 480,000
Specialty Equipment (Sweepers, Flushers, Vactors etc)	\$ 14,000	\$ -	\$ -	\$ -	\$ -
Zamboni and Ice Surfacing Equipment	\$ 95,000	\$ 95,000	\$ -	\$ -	\$ -
Trailers	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
PROJECT COSTS	\$ 2,100,000	\$ 2,448,000	\$ 2,496,960	\$ 2,546,899	\$ 2,597,837
PROJECT FINANCING					
Reserves: Capital (Note: 1)	\$ (2,100,000)	\$ (2,448,000)	\$ (2,496,960)	\$ (2,546,899)	\$ (2,597,837)
Reserves: Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years	\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)	\$ -	\$ -	\$ -	\$ -	\$ -

Note 1 - The annual operating budget includes a corresponding contribution to the fleet equipment replacement reserve fund.

Priority Setting:

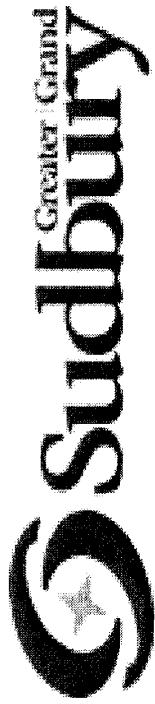
Priority setting is based on review of each vehicle for its age and condition (ie. mileage, body condition, etc). Based on available funding, the most urgent vehicles required to be replaced based on age/conditions are recommended in the budget on a yearly basis.



Fleet Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Light Duty Vehicles (Cars, Mini-Vans, 1/2 Ton Pickup Trucks)	R (Renewal)					
Cars	R	\$ 90,000	\$ 149,000	\$ 220,000	\$ 154,658	\$ 175,000
Mini Vans	R	\$ 70,000				
1/2 Ton Pickups	R	\$ 100,000	\$ 200,000	\$ 225,000	\$ 225,000	\$ 250,000
SUBTOTAL - Light Duty Vehicles (Cars, Mini-Vans, 1/2 Ton Pickup Trucks)		\$ 260,000	\$ 349,000	\$ 445,000	\$ 379,658	\$ 425,000
Light Duty Hybrid Vehicles						
Cars / SUV's	R	\$ 40,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
SUBTOTAL - Light Duty Hybrid Vehicles		\$ 40,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
Medium Duty Vehicles (3/4 and 1 Ton Trucks & Vans)						
1 Ton Dump	R	\$ 225,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 250,000
3/4 Ton 4x4 Pickup	R	\$ 166,000	\$ 120,000	\$ 138,880	\$ 140,000	\$ 176,351
Vans	R	\$ -	\$ 125,000	\$ 100,000	\$ 162,241	\$ 150,000
SUBTOTAL - Medium Duty Vehicles (3/4 and 1 Ton Trucks & Vans)		\$ 391,000	\$ 445,000	\$ 438,880	\$ 502,241	\$ 576,351
Heavy Duty Trucks (Not Equipped for Winter Control)						
Road Line Painting Truck (ordered 2010)	R	\$ 375,000				
Vacuum Sweeper Truck (ordered 2010)	R	\$ 225,000			\$ 225,000	
Aerial Truck	R	\$ 225,000	\$ 225,000			
Single Axle Dump	R	\$ 125,000	\$ 125,000			\$ 250,000
Vector Truck	R			\$ 375,000		
Flusher Truck	R				\$ 300,000	
SUBTOTAL - Heavy Duty Trucks (Not Equipped for Winter Control)		\$ 600,000	\$ 350,000	\$ 375,000	\$ 525,000	\$ 250,000
Heavy Duty Trucks (equipped for winter control)						
Single/Sander/U-Body	R	\$ 200,000				
Single Multi-Function	R		\$ 200,000			
Tandem Multi-Function	R		\$ 225,000	\$ 648,080	\$ 650,000	\$ 716,486
SUBTOTAL - Heavy Duty Trucks (equipped for winter control)		\$ 200,000	\$ 425,000	\$ 648,080	\$ 650,000	\$ 716,486
Heavy Duty Equipment (Graders, Loaders, Backhoes etc)						
Grader/Loader	R	\$ 300,000	\$ 504,000	\$ 300,000	\$ 200,000	\$ 200,000
Trackless MT5	R	\$ 200,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 280,000
SUBTOTAL - Heavy Duty Equipment (Graders, Loaders, Backhoes etc)		\$ 500,000	\$ 644,000	\$ 440,000	\$ 340,000	\$ 480,000
Specialty Equipment (Sweepers, Flushers, Vactors etc)						
Compressor	R	\$ 14,000				
SUBTOTAL - Specialty Equipment (Sweepers, Flushers, Vactors etc)		\$ 14,000	\$ -	\$ -	\$ -	\$ -
Zamboni and Ice Surfacing Equipment						
Zamboni	R	\$ 95,000	\$ 95,000			
SUBTOTAL - Zamboni and Ice Surfacing Equipment		\$ 95,000	\$ 95,000	\$ -	\$ -	\$ -
Trailers						
Trailers	R			\$ 10,000	\$ 10,000	\$ 10,000
SUBTOTAL - Trailers		\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
PROJECT COSTS		\$ 2,100,000	\$ 2,448,000	\$ 2,496,960	\$ 2,546,899	\$ 2,597,837

Note 1 - Equipment & Vehicle Replacement - Fleet Reserve Fund



Unfunded Capital Projects

Fleet

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Light Duty Vehicles (Cars, Mini-Vans, 1/2 Ton Pickup Trucks)	R	\$ 1,037,000
Medium Duty Vehicles (3/4 and 1 Ton Trucks & Vans)	R	\$ 600,000
Heavy Duty Trucks (Not Equipped for Winter Control)	R	\$ 975,000
Heavy Duty Trucks (Equipped for Winter Control)	R	\$ 2,825,000
Heavy Duty Equipment (Graders, Loaders, Backhoes etc)	R	\$ 1,600,000
Speciality Equipment (Sweepers, Flushers, Vactors etc)	R	\$ 1,356,000
Zamboni and Ice Surfacing Equipment	R	\$ 95,000
TOTAL UNFUNDED PROJECTS		\$ 8,488,000



Facilities Summary (Excl. Community Development)

CATEGORY DESCRIPTION <i>(For detailed project listing see attached)</i>	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Roof Repairs	\$ 370,000	\$ 125,000	\$ 690,000	\$ 610,000	\$ 570,000
Building Shell/Exterior Renovations	\$ 385,000	\$ 435,000	\$ 470,000	\$ 335,000	\$ 270,000
Interior Renovations	\$ 225,000	\$ 285,000	\$ 50,000	\$ 250,000	\$ 280,000
Heating and Ventilation	\$ 210,000	\$ 338,000	\$ 75,000	\$ 120,000	\$ -
Other Projects & Studies	\$ 210,000	\$ 245,000	\$ 171,560	\$ 170,691	\$ 395,405
PROJECT COSTS	\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,485,691	\$ 1,515,405
PROJECT FINANCING					
Reserves: Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves: Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years	\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)	\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,485,691	\$ 1,515,405

Priority Setting:
 Each facility project was analyzed using a reference matrix which takes into account both end user input (projects viewed as Health and Safety by staff on site, etc) and also were prioritized regarding impact versus probability (ie. impact of a serious failure on the facility versus how likely is the failure to occur).

Facilities Detail

PROJECT DESCRIPTION

PROJECT TYPE

	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Roof Repairs					
Tom Davies Square Complex - Roof - Re-Roof, "Roof A4" / Repairs	\$ 150,000				
Various Roof Repairs-OMEGA, Valley East PWD, Chelmsford Fire EMS, CLELC etc.	\$ 120,000				
CLELC Roof - Roof Gym	\$ 100,000				
Walden Public Works - Roof	\$	80,000			
Van Home Fire Station - Re-Roof Roof "D"	\$	45,000	200,000		
Naughton Depot main bldg. - Roof - Re-Roof, Roof A, B & C			\$ 200,000		
Capreol Garage - Re-Roof			\$ 175,000		
Capreol Fire Hall Roof			\$ 90,000		
Black Lake Rd Fire Hall - Re-Roof 'A'			\$ 25,000		
Hammer Fire Station - Re-Roof					
Chelmsford Fire/EMS Roof				\$ 350,000	
Police Coniston Storefront - Roof Retrofit				\$ 70,000	
Nickel Centre Equipment Depot - Re-Roof				\$ 70,000	
Valley East former Public Works Garage - Roof - Re-Roof / Repairs				\$ 60,000	
Falconbridge Storage Facility - Roof Shingles				\$ 60,000	
OMEGA (Old Police Station) - Roof					\$ 350,000
Garson PWD Garage Roof					\$ 160,000
Skead PWD/Garage Roof					\$ 60,000
SUBTOTAL - Roof Repairs	\$ 370,000	\$ 125,000	\$ 690,000	\$ 610,000	\$ 570,000
Building Shell/Exterior Renovations					
Tom Davies Square - Underground Parking Lot Concrete Column Repair	\$ 100,000				
C.L.E.L.C. - Building Shell - Shell Conservation / Windows - Phase II	\$ 75,000				
Black Lake Rd - 250' Fence and Security Gate	\$ 40,000	\$ 60,000			
Farmer's Market Building - Building Shell - Exterior Shell Treatment	\$ 35,000				
Farmers Market Building - Building Shell - Doors / Vestibule @ Entrance	\$ 20,000				
Skead PWD Patrol Yard Storage Salt Shed 1 - Building Shell - Building Upgrade	\$ 30,000				
Suez Storage Building Salt Shed #1 and # 2- Building Shell - Building Upgrade	\$ 40,000				
Frobisher Garage Building - Exterior Block Lintel Repair	\$ 20,000				
Nickel Centre Quonset Hut/Building Shell	\$ 15,000	\$ 15,000	\$ 15,000		
Landfill Sites Scale House - Various Upgrades	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ 30,000
Falconbridge Arena - Building Shell Storage Facility - Facility Shell Upgrade		\$ 75,000			
Chelmsford Fire/EMS Weeping Tile		\$ 50,000			
Levack PWD - Building Shell/Windows		\$ 50,000			
Nickel Centre Equipment Depot - Building Shell Improvements		\$ 40,000			
Hammer Fire Hall - Windows/Doors		\$ 40,000			
Capreol Police Station - Shell Upgrades/Windows/Doors		\$ 40,000			
Whiterfish Depot - Front Brick Wall Repair		\$ 30,000			
Police Storefront - Coniston - Shell Improvements		\$ 20,000			



Facilities Detail

PROJECT DESCRIPTION

PROJECT TYPE

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Hammer Fire Hall - Building Shell Upgrade	R (Renewal)			\$ 125,000		
Black Lake Rd - 180' Chain Link Fence with Gate	N			\$ 80,000		
Black Lake Rd - Cold Storage Building - Paint Walls/New Shingles	R			\$ 60,000		
Frobisher Recycling Building - Building Shell - Shell Upgrade	R			\$ 55,000		
Leon Ave. Station - Building Shell - Doors / Window Upgrade	R			\$ 50,000		
Levack Salt Shed - Building Shell - Building Upgrade	R			\$ 20,000		
Copper Cliff Police Station - Windows/Doors	R			\$ 20,000		
Whitefish Depot - Exterior Windows (7)	R			\$ 25,000		
Whitefish Public Works Garage - Building Shell - Windows / Doors	R			\$ 100,000		
Northwest Depot - Insulate Existing Cold Storage Unit + Heating	R			\$ 90,000		
Frobisher Storage Building - Building Shell - Building Upgrade	R			\$ 45,000		
Black Lake Rd - Pave Around New Fuel Pumps	N			\$ 45,000		
Dowling Warehouse - Upgrade Windows	R			\$ 30,000		
Northwest Depot - Cold Mix Storage Unit	R					\$ 100,000
Northwest Depot - Fenced Yard w/ Security Gate	N					\$ 50,000
Naughton Depot Main Bldg. - Miscellaneous - Exterior Improvements	R					\$ 60,000
Lourdes Storage Facility - Building Shell/Door	R					\$ 30,000
SUBTOTAL - Building Shell/Exterior Renovations		\$ 385,000	\$ 435,000	\$ 470,000	\$ 335,000	\$ 270,000
Interior Renovations						
Tom Davies Square - Access Control Phase 3+4	N	\$ 125,000				
Capreol Fire Hall - Phase 2	R	\$ 50,000				
Van Horne Station - Flooring Upgrade	R	\$ 30,000				
Suez Depot - Washroom/Locker-room Addition	R	\$ 20,000				
Frobisher - Upgrade Fire Alarm System (Garage & Administration Buildings)	R		\$ 160,000			
Tom Davies Square - Access Control Phase 5	N	\$ 125,000				
Beaver Lake - Washroom and Kitchen Upgrades	R		\$ 50,000			
Tom Davies Square Washroom Upgrades 2nd Floor	R			\$ 200,000		
Naughton Depot Main Bldg - Interior Improvements	R			\$ 40,000		
Levack Municipal Building - Flooring	R			\$ 10,000		
Tom Davies Square Washroom Upgrades 4th Floor	R					\$ 250,000
Frobisher Operations Building - Miscellaneous - Flooring Upgrade	R					\$ 30,000
SUBTOTAL - Interior Renovations		\$ 225,000	\$ 285,000	\$ 50,000	\$ 250,000	\$ 280,000
Heating and Ventilation						
Valley East Town Hall Heating Replacement	R	\$ 100,000				
Tom Davies Square Generator Room	R	\$ 80,000				
Black Lake Rd - Replace Main Building HVAC (4 Units)	N	\$ 30,000	\$ 83,000		\$ 45,000	
Val Therese Fire Hall Ventilation Upgrades	R		\$ 130,000			
Frobisher Admin Bldg - Replace 2 Existing Rooftop Units HVAC	R		\$ 75,000	\$ 75,000	\$ 75,000	
Suez Depot - Suspended Heaters	N		\$ 25,000			
Walden Public Works Garage - Suspended Heaters	N		\$ 25,000			
SUBTOTAL - Heating and Ventilation		\$ 210,000	\$ 338,000	\$ 75,000	\$ 120,000	\$ -



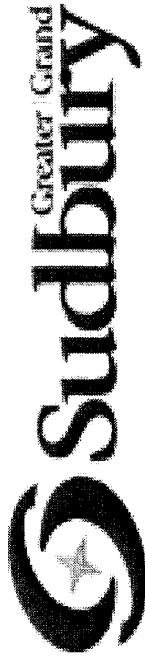
Facilities Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)					
	E (Expansion)					
	N (New)					
Other Projects & Studies						
Council Chambers - Accessibility	R	\$ 140,033	\$	\$	\$ 120,691	\$ 120,405
Various Locations - Contingency	R	\$ 69,967	\$ 120,000	\$ 121,560	\$	\$
Various Locations - Fire Prevention Upgrades IES	R		\$ 75,000	\$	\$ 50,000	\$ 50,000
Various Locations - Miscellaneous - Energy Retrofits	R		\$ 50,000	\$	\$	\$ 225,000
Tom Davies Square - Elevator Upgrade	R					
SUBTOTAL - Other Projects & Studies		\$ 210,000	\$ 245,000	\$ 171,560	\$ 170,691	\$ 395,405
PROJECT COSTS		\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,485,691	\$ 1,515,405

Note 1 - Additional funding of \$420,100 has been applied for from the Enabling Accessibility Fund. If approved, accessibility projects will be completed.

Locations

Black Lake Rd Depot	21 Black Lake Road, Walden
Capreol Fire Hall	65 Railway Drive, Capreol
CLELC	239 Montee Principale Road, Azilda
Farmers Market Building	85 Elm Street, Sudbury
Frobisher Garage Building	1820 Frobisher Street, Sudbury
Nickel Centre Quonset Hut	3610 Falconbridge Hwy, Garson
Skead PWD Patrol Yard	1921 Skead Road, Skead
Suez Depot	5081 Hwy 69N, Capreol
Tom Davies Square Complex	200 Brady Street, Sudbury
Valley East Town Hall	1679 Main Street, Val Caron
Van Horne Station	193 Van Horne Street, Sudbury



Unfunded Capital Projects

Facilities

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Suez Depot - Addition (Garage Bays)	N	\$ 600,000
Suez Depot - Salt Dome	N	\$ 400,000
Suez Depot - Cold Storage Bldg (30' x 20')	N	\$ 200,000
Suez Depot - Cold Mix Storage Unit	N	\$ 100,000
Suez Depot - Parking Lot Improvements	R	\$ 80,000
Falconbridge Arena - Foundation Repair	R	\$ 95,000
Capreol Milenium Center - Roof Repairs	R	\$ 40,000
Capreol Old Fire Station - Water Leak Repair (Plumbing/Roof)	R	\$ 25,000
AT&T Building - Electrical Upgrades	R	\$ 55,000
Tom Davies Square - Elevator Mechanical Repairs	R	\$ 150,000
Walden Public Works Admin - HVAC	R	\$ 30,000
Chelmsford Fire and EMS - HVAC	R	\$ 55,000
TOTAL UNFUNDED PROJECTS		\$ 1,830,000



199 Larch Street

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)					
	E (Expansion)					
	N (New)					
Accessible Washrooms (1st Floor)	R	\$ 159,848 ^{1,2}				
2nd Floor Waterproofing	R	\$ 200,000 ¹				
CO Monitor System	R	\$ 10,000 ¹				
Expansion Joint Membrane	R		\$ 30,000			
Parking Gate Paint and Repair	R		\$ 40,000			
Reroof 13th	R		\$ 275,000			
Security Lockdown	R		\$ 10,000			
Basement Ceilings	R			\$ 20,000		
Automatic Flushometers	R			\$ 120,000		
Loading Dock	R				\$ 30,000	
Fire Panel Upgrade	R				\$ 200,000	
PROJECT COSTS		\$ 369,848	\$ 355,000	\$ 140,000	\$ 230,000	\$ -
PROJECT FINANCING						
Reserves: Capital		\$ (369,848) ³	\$ (355,000)	\$ (140,000)	\$ (230,000)	
Reserves: Gas Tax						
Capital Envelopes: Future Years						
Grants (Provincial and Federal)						
CAPITAL ENVELOPE (Tax Levy)		\$ -	\$ -	\$ -	\$ -	\$ -

Notes:

- 1 - 199 Larch St Reserve Fund
- 2 - Additional funding of \$476,544 has been applied for from the Enabling Accessibility Fund. If approved, three additional accessible washrooms will be completed.
- 3 - As previously approved by Council during 2010 Capital Budget, the reserve balance for 199 Larch Street will be nil and will result in future internal borrowing from capital and future contributions from reserves.

Priority Setting:

The above projects were originally identified and prioritized by Ontario Realty Corporation in the Facility's 2008 ten year plan which was based on life safety, expected life cycle and existing condition. Prior to adopting the Ontario Realty 10 year plan, City of Greater Sudbury staff reviewed the existing conditions and verified actual need opposed to replacement by expected life cycles alone. The above items deal primarily with life safety items and repairs which have been verified as required due to existing conditions or water infiltration which if left unattended may create further internal damage. They are currently prioritized by grant availability and urgency.



Planning

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)					
	E (Expansion)					
	N (New)					
GPS Equipment	R	\$ 110,000				
Mapping/Ortho Photography (Update of Existing Data)	R		\$ 112,200	\$ 114,444	\$ 116,733	\$ 119,068
PROJECT COSTS		\$ 110,000	\$ 112,200	\$ 114,444	\$ 116,733	\$ 119,068
PROJECT FINANCING						
Reserves: Capital		\$ -	\$ -	\$ -	\$ -	\$ -
Reserves: Gas Tax		\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years		\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)		\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)		\$ 110,000	\$ 112,200	\$ 114,444	\$ 116,733	\$ 119,068



Transit & Parking

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Transit						
Previous Council Approvals - Funding allocations for Lorne St Building	E	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
Lorne St Building	E	\$ 1,000,000	\$ 1,000,000	\$ 890,226	\$ 890,226	\$ 890,226
Bus Replacement	R	\$ 3,185,000	\$ -	\$ 1,420,146	\$ -	\$ 2,462,533
Bus Rebuilds	R	\$ 50,000	\$ 50,000	\$ 51,000	\$ 52,020	\$ 53,060
User Gear	R	\$ -	\$ 304,000	\$ -	\$ -	\$ -
Terminal/Bus Shelters	R	\$ 26,210	\$ 26,210	\$ 26,210	\$ 26,210	\$ 26,210
Parking						
Parking Improvements	R	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
		\$ 4,611,210	\$ 1,730,210	\$ 2,487,582	\$ 1,068,456	\$ 3,532,029
PROJECT FINANCING						
Reserves: Capital		\$ (2,544,863) ^{1,2}	\$ (349,536)	\$ (24,139)	\$ (14,414)	\$ (4,495)
Reserves: Development Charges		\$ (50,000) ³	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)
Reserves: Provincial Gas Tax		\$ (1,400,000) ⁴	\$ (704,000)	\$ (1,776,236)	\$ (356,090)	\$ (2,818,623)
Reserves: Parking		\$ (100,000) ⁵	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)
Capital Envelopes: Future Years		\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)		\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 516,347	\$ 526,674	\$ 537,207	\$ 547,952	\$ 558,911
CAPITAL ENVELOPE (Tax Levy)						
Notes:						
1 - Equipment & Vehicle Replacement Reserve		\$ 1,404,044				
2 - Public Transit Reserve		\$ 1,140,819				
3 - Development Charges Reserve - Transit		\$ 50,000				
4 - Provincial Gas Tax Reserve		\$ 1,400,000				
5 - Parking Reserve		\$ 100,000				

Priority Setting:

Based on estimated lifecycle of transit buses and need for replacement of other assets.



Emergency Services Summary

CATEGORY DESCRIPTION <i>(For detailed project listing see attached)</i>	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
EMS	\$ 731,127	\$ 716,075	\$ 929,381	\$ 1,105,453	\$ 856,640
Emergency Management	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
CLELC	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
PROJECT COSTS	\$ 751,127	\$ 736,475	\$ 950,189	\$ 1,126,677	\$ 878,288
PROJECT FINANCING					
Reserves: Capital	\$ (731,127)	\$ (716,075)	\$ (929,381)	\$ (1,105,453)	\$ (856,640)
Reserves: Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years	\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)	\$ 20,000	\$ 20,400	\$ 20,808	\$ 21,224	\$ 21,648

Note: Emergency Medical Services (EMS) capital projects are funded from the Emergency Service Ambulance Reserve Fund. The City of Greater Sudbury and Ministry of Health and Long Term Care each contribute 50% funding to this reserve fund which are used for capital projects.

Priority Setting:

- 1) EMS project priorities are based on a 10 year tangible capital asset plan using vehicle / equipment life cycles and utilization strategies.



Emergency Services Detail

PROJECT DESCRIPTION	PROJECT TYPE	PROJECT TYPE				
		2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
EMS						
Ambulance Type III	R	\$ 426,240	\$ 435,831	\$ 445,637	\$ 455,664	\$ 465,916
Paramedic Response Unit (PRU)	R	\$ 179,014	\$ 183,041	\$ 93,580	\$ 191,371	\$ 97,838
Medical Equipment & Supplies (Stretchers 35X)	R	\$ 48,383	\$ 62,964	\$ 41,387	\$ 14,106	\$ 9,616
Medical Equipment & Supplies (Suction Units)	R	\$ 38,614	\$ -	\$ -	\$ -	\$ -
Penless Technology (Toughbooks)	N	\$ 21,600	\$ -	\$ -	\$ -	\$ -
Medical Equipment & Supplies (Defibrillator Batteries)	R	\$ 17,276	\$ 28,056	\$ 18,062	\$ 29,332	\$ 18,884
Medical Equipment & Supplies (AED Units)	R	\$ -	\$ 6,183	\$ -	\$ 80,808	\$ 92,541
Defibrillators	R	\$ -	\$ -	\$ 173,538	\$ 141,954	\$ 145,148
ERV Command	R	\$ -	\$ -	\$ 157,177	\$ -	\$ -
Penless Technology (Toughbooks)	R	\$ -	\$ -	\$ -	\$ 161,638	\$ 23,611
Medical Equipment & Supplies (Stretchers 9C)	R	\$ -	\$ -	\$ -	\$ 21,526	\$ -
Medical Equipment & Supplies (Battery Chargers)	R	\$ -	\$ -	\$ -	\$ 9,053	\$ 3,086
TOTAL - EMS		\$ 731,127	\$ 716,075	\$ 929,381	\$ 1,105,453	\$ 856,640
EMERGENCY MANAGEMENT						
EOC Renewal	R	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
TOTAL - EMERGENCY MANAGEMENT		\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
CLELC						
Equipment Upgrades	R	\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
TOTAL - CLELC		\$ 10,000	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824
PROJECT COSTS		\$ 751,127	\$ 736,475	\$ 950,189	\$ 1,126,677	\$ 878,288

Note 1 - Emergency Service Ambulance Reserve Fund

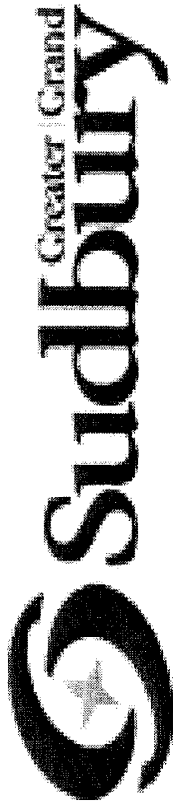


Fire

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)	\$ 580,256				
	E (Expansion)	\$ 419,744				
	N (New)					
Previous Council Approvals (Repayment) - Pumper	R	\$ 580,256				
Commercial Pumpers	R	\$ 419,744				
Communications - User Gear	R		\$ 1,359,016 ¹	\$ 300,598		\$ 628,554
Squirt Truck	R		\$ 888,680			
Generators	R		\$ 53,452	\$ 54,654	\$ 55,884	\$ 57,141
Hurst Equipment	R		\$ 32,071	\$ 32,792	\$ 33,530	\$ 34,285
Washer / Dryers	R		\$ 21,381	\$ 21,862		
Hoses	R		\$ 14,795	\$ 94,633	\$ 85,021	\$ 21,662
Thermal Imaging Cameras	R		\$ 9,621	\$ 9,838	\$ 10,059	\$ 10,285
Tanker Truck	R			\$ 213,806		
Bunker Gear	R			\$ 122,972	\$ 125,739	\$ 128,568
SUV & Tech Vehicles	R			\$ 90,868	\$ 185,824	
Compressors	R			\$ 65,585	\$ 67,061	
Portable Radios	R			\$ 32,792	\$ 33,530	\$ 34,285
Light Rescue Truck	R			\$ 300,598		
Support Vehicle	R			\$ 163,962		\$ 167,652
PROJECT COSTS		\$ 1,000,000	\$ 2,379,016	\$ 1,040,400	\$ 1,061,208	\$ 1,082,432
PROJECT FINANCING						
Reserves: Capital		\$ -	\$ (1,359,016)	\$ -	\$ -	\$ -
Reserves: Gas Tax		\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years		\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)		\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)		\$ 1,000,000	\$ 1,020,000	\$ 1,040,400	\$ 1,061,208	\$ 1,082,432

Notes:
 1 - Equipment Reserve Fund - Fire
 Capital Financing Reserve Fund - Fire
 Capital Financing Reserve Fund General

Priority Setting:
 FIRE project priorities are based on a 10 year tangible capital asset plan using vehicle / equipment life cycles and utilization strategies. They do not include recommendations outline in the Fleet Consultants 'draft' report.



Unfunded Capital Projects

Fire

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Commercial Pumps	R	\$ 862,543
Light Rescue	R	\$ 843,563
Support Vehicles	R	\$ 306,750
SUV & Tech Vehicles	R	\$ 173,825
SCBA	R	\$ 1,767,107
Communications - User Gear	R	\$ 810,884
Compressors	R	\$ 64,142
Generators	R	\$ 52,275
Hurst Equipment	R	\$ 31,365
Thermal Imaging Cameras	R	\$ 9,410
Hoses	R	\$ 18,296
Bunker Gear	R	\$ 237,885
Master Fire Plan	E	\$ 100,000
TOTAL UNFUNDED PROJECTS		\$ 5,278,045

Notes: The unfunded Capital needs for 2011 - 2015 are based solely on vehicle and equipment lifecycles and do not include the 'draft' Fleet Consultants recommendations.



Community Development Summary

CATEGORY DESCRIPTION

(For detailed project listing see attached)

	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Leisure					
Previous Council Approvals	\$ 288,732	\$ 404,732	\$ 404,732	\$ 404,732	\$ 404,732
Parks/Playgrounds	\$ 822,000	\$ 353,708	\$ 504,628	\$ 557,458	\$ 310,345
Parks Equipment	\$ 200,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Total Leisure	\$ 1,310,732	\$ 858,440	\$ 1,009,360	\$ 1,062,190	\$ 815,077
CIP/NPP	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000
Cemeteries	\$ 200,000	\$ 1,200,000	\$ 72,145	\$ 72,145	\$ 72,145
Libraries					
Previous Council Approvals (Pioneer Manor)	\$ 240,000	\$ 278,000	\$ 278,000	\$ 278,000	\$ 278,000
Library Projects	\$ 313,858	\$ 562,940	\$ 572,204	\$ 581,654	\$ 591,292
Total Library	\$ 553,858	\$ 840,940	\$ 850,204	\$ 859,654	\$ 869,292
Health & Social Services					
Previous Council Approvals (Pioneer Manor)	\$ 686,400	\$ 788,000	\$ -	\$ -	\$ -
Pioneer Manor Projects	\$ 575,000	\$ -	\$ 728,280	\$ 742,846	\$ 757,703
Total Health & Social Services	\$ 1,261,400	\$ 788,000	\$ 728,280	\$ 742,846	\$ 757,703
Facilities					
Roofing	\$ 500,000	\$ 250,000	\$ 640,000	\$ 300,000	\$ 375,000
Equipment Replacement	\$ 370,000	\$ 965,000	\$ 15,000	\$ -	\$ 20,000
Structural Repairs/Upgrades	\$ 100,000	\$ 50,000	\$ 325,000	\$ 135,000	\$ 150,000
Heating & Ventilation	\$ 178,500	\$ 80,000	\$ 225,000	\$ 23,000	\$ 80,000
Interior Renovations	\$ -	\$ -	\$ -	\$ 900,000	\$ 1,047,710
Other Upgrades and Replacements	\$ 129,361	\$ 277,620	\$ 579,568	\$ 484,453	\$ 468,586
Health & Safety	\$ 650,000	\$ 375,000	\$ 114,628	\$ 57,458	\$ 60,344
Total Facilities	\$ 1,927,861	\$ 1,997,620	\$ 1,899,196	\$ 1,899,911	\$ 2,201,640
PROJECT COSTS	\$ 5,663,851	\$ 6,095,000	\$ 4,969,185	\$ 5,046,746	\$ 5,125,857



Community Development Summary

CATEGORY DESCRIPTION

(For detailed project listing see attached)

	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
PROJECT FINANCING					
Reserves: Capital	\$ (911,400)	\$ (774,000)	\$ (172,145)	\$ (172,145)	\$ (172,145)
Reserves: Development Charges	\$ (115,000)	\$ (225,000)	\$ (225,000)	\$ (225,000)	\$ (225,000)
Reserves: Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years	\$ -	\$ (600,000)	\$ -	\$ -	\$ -
Grants (Provincial and Federal)	\$ (100,000)	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)	\$ 4,537,451	\$ 4,496,000	\$ 4,572,040	\$ 4,649,601	\$ 4,728,712
CAPITAL ENVELOPES					
Leisure and Citizen Services	\$ 3,027,451	\$ 3,372,000	\$ 3,433,760	\$ 3,496,755	\$ 3,561,009
Budget Options - Reallocation from Fleet and Administration	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Health & Social Services	\$ 700,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703
CIP/NPP	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000
Total Capital Envelope	\$ 4,537,451	\$ 4,496,000	\$ 4,572,040	\$ 4,649,601	\$ 4,728,712

Priority Setting:

Priority setting for Leisure is based on renewal, health and safety and new facilities. In regards to new facilities, priority is based on Parks/Open Space Leisure Master Plan in order to implement identified priority projects.

Priority setting for facilities is based on aging facilities and need in areas of building shell, roofs, mechanical, electrical and health and safety.



Community Development Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Cemeteries						
Civic Memorial Irrigation	N	\$ 100,000 ⁴				
Civic Memorial Columbarium	N	\$ 40,000 ⁴				
Equipment	R	\$ 30,000 ⁴				
Civic Memorial Mausoleum - Phase 5 - Consultant Costs	N	\$ 30,000 ⁴				
Civic Memorial Mausoleum - Phase 5 - Contract Costs (Funding: (a) Reserves \$600,000 and (b) Internal Borrowing \$600,000)	N		\$ 1,200,000			
Civic Memorial Mausoleum - Phase 5 - Estimated Annual Debt Repayments (Internal Borrowing of \$600,000)	N			\$ 72,145	\$ 72,145	\$ 72,145
TOTAL Cemeteries		\$ 200,000	\$ 1,200,000	\$ 72,145	\$ 72,145	\$ 72,145
Libraries						
Previous Council Approvals (Internal Borrowing)						
South Branch Library	N	\$ 240,000 ⁷	\$ 278,000	\$ 278,000	\$ 278,000	\$ 278,000
Subtotal Previous Council Approvals		\$ 240,000	\$ 278,000	\$ 278,000	\$ 278,000	\$ 278,000
Library Projects						
Archive Building Roof (Phase 1)	R	\$ 143,858				
Library/Museum Building Upgrades	R	\$ 100,000	\$ 100,000			
Library Automated System Upgrade	R	\$ 50,000				
Elevator Repair (Mackenzie/Archives)	R	\$ 20,000				
Archives Building Roof (Phase 2)	R		\$ 150,000			
Archives Shelving	R		\$ 100,000			
Valley East CSC Roof /Flooring	R		\$ 60,000			
Library Automated System Upgrade	R		\$ 50,000			
Anderson Farm Stable	R		\$ 45,000			
Contingency	R		\$ 57,940			
Other Projects	R			\$ 572,204	\$ 581,654	\$ 591,292
SUBTOTAL - Library Projects (Excluding Future Envelopes)		\$ 313,858	\$ 562,940	\$ 572,204	\$ 581,654	\$ 591,292
TOTAL Libraries		\$ 553,858	\$ 940,940	\$ 850,204	\$ 859,654	\$ 869,292
Health and Social Services						
Previous Council Approvals						
Repayment: Pioneer Manor Redevelopment	R/E	\$ 586,400				
York Wing Interim Beds (2010 Council Report)	R/E	\$ 100,000 ⁵	\$ 788,000			
SUBTOTAL Previous Council Approvals		\$ 686,400	\$ 788,000	\$ -	\$ -	\$ -



Community Development Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Pioneer Manor Projects						
Resident Gym	N	\$ 100,000 ⁶				
Therapeutic Garden	N	\$ 60,000 ⁷				
Lighting Improvements Phase 1	R	\$ 50,000 ⁸				
Smoke Shelter	R	\$ 25,000 ⁹				
Shipping & Receiving - Additional Costs	N	\$ 340,000 ¹⁰				
Electric Beds	R		\$ 250,000			
Exterior Wall Repair (EIFS)	R		\$ 150,000			
Tubs	R		\$ 50,000			
Tub Lifts	R		\$ 50,000			
Lighting Improvements Phase II	R		\$ 50,000			
Roofing	R		\$ 50,000			
Parking Lot Expansion	R/E			\$ 742,846		\$ 757,703
Sprinkler System	R					
Contingency				\$ 128,280		
UT						
SUBTOTAL - Pioneer Manor Projects		\$ 575,000	\$ -	\$ 728,280	\$ 742,846	\$ 757,703
TOTAL Health and Social Services Facilities		\$ 1,261,400	\$ 788,000	\$ 728,280	\$ 742,846	\$ 757,703
Roofing						
Jim Coody Arena (Main Rink)	R	\$ 280,000				
Nepahwin Park Building	R	\$ 180,000				
Playground Buildings	R	\$ 40,000	\$ 250,000	\$ 350,000	\$ 300,000	\$ 200,000
Naughton Community Centre	R			\$ 190,000		
Dr Edgar Leclair Arena	R			\$ 75,000		
Adanac Ski Hill Garage	R			\$ 25,000		
Carmichael Arena	R					\$ 100,000
Azilda Parks Depot	R					\$ 75,000
SUBTOTAL - Roofing		\$ 500,000	\$ 250,000	\$ 640,000	\$ 300,000	\$ 375,000
Equipment Replacement						
Capreol Arena - Condenser	R	\$ 80,000				
Dr Edgar Leclair Arena - Dehumidifier	R	\$ 50,000				
Raymond Plourde Arena - Dehumidifier	R	\$ 50,000				
Raymond Plourde Arena - Compressor	R	\$ 40,000				
TM Davies Community Centre - Dehumidifier	R	\$ 50,000				
McClelland Arena - Dehumidifier	R	\$ 30,000				
Centennial Arena - Dehumidifier	R	\$ 50,000				
Centennial Arena - Waterline	R	\$ 15,000				
Capreol Arena - Overhead Door	R	\$ 5,000				



Community Development Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Sudbury Arena - Dehumidifier and Ventilation	R		\$ 800,000			
Dr Edgar Leclair Arena - Compressor	R		\$ 60,000			
Capreol Arena - Dehumidifier	R		\$ 55,000			
IJ Coady Arena - Compressor	R		\$ 50,000			
Dr Edgar Leclair Arena - Water Softener	R			\$ 15,000		\$ 20,000
Countryside Arena - Water Conditioning	R					
SUBTOTAL - Equipment Replacement		\$ 370,000	\$ 965,000	\$ 15,000	\$ -	\$ 20,000
Structural Repairs & Upgrades						
RG Dow Pool - Back Exterior Wall	R	\$ 100,000	\$ 50,000			
Capreol Arena - Windows	R					
Minnow Lake Place - Shell Improvements	R			\$ 190,000		
IJ Coady Arena - Exterior Wall Repair	R			\$ 50,000		
Cambrian Arena - Rubber Flooring	R			\$ 45,000		
IJ Coady Arena - Door Upgrades	R			\$ 40,000		
Adanac Skill Hill - Garage and Shell Improvements	R				\$ 75,000	
Barrydowne Arena - Painting and Exterior shell	R				\$ 60,000	
Sudbury Arena - Building Shell	R					\$ 100,000
TM Davies Arena - Cladding and Beam Restoration	R					\$ 50,000
SUBTOTAL - Structural Repairs & Upgrades		\$ 100,000	\$ 50,000	\$ 325,000	\$ 135,000	\$ 150,000
Heating & Ventilation						
Coniston Arena - Ventilation	R	\$ 67,500				
Chelmsford Arena - Boiler System Replacement	R	\$ 46,000				
Capreol Arena - Furnace Replacement	R	\$ 45,000				
Carmichael Arena - Heating	R	\$ 10,000				
Garson Arena - Heating	R	\$ 10,000				
Capreol Arena - Boiler	R		\$ 50,000			
TM Davies Arena - Boiler	R		\$ 30,000			
Capreol Millennium Centre - boiler	R			\$ 70,000		
Onaping Falls Community Centre- Ventilation	R			\$ 65,000		
Falconbridge Community Centre - Furnace	R			\$ 50,000		
Countryside Arena - Boiler	R			\$ 40,000		
Centennial Arena - Boiler	R				\$ 15,000	
Capreol Ski Hill - Furnace	R				\$ 8,000	
McCelland Arena - Hall HVAC	R					\$ 40,000
Naughton Community Centre - Boiler	R					\$ 30,000
Chelmsford Arena - Ventilation in Dressing Rooms	R					\$ 10,000
SUBTOTAL - Heating & Ventilation		\$ 178,500	\$ 80,000	\$ 225,000	\$ 23,000	\$ 80,000



Community Development Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Interior Renovations						
Arena Flooring	R		\$ 800,000		\$ 800,000	
Facility Lighting Upgrades	R		\$ 100,000		\$ 100,000	\$ 526,527
Sudbury Arena Washroom Retrofits	R					\$ 521,183
SUBTOTAL - Interior Renovations		\$ -	\$ -	\$ -	\$ 900,000	\$ 1,047,710
Other Upgrades and Improvements						
Community Halls Upgrades	R	\$ 50,000	\$ 50,000	\$ 126,528	\$ 126,528	\$ 100,000
Accessibility - Various Locations	R	\$ 26,529	\$ 26,529	\$ 150,000	\$ 150,000	\$ 100,000
Contingency	R	\$ 79,361	\$ 201,091	\$ 303,040	\$ 207,925	\$ 268,586
SUBTOTAL - Other Upgrades and Improvements		\$ 129,361	\$ 277,620	\$ 579,568	\$ 484,453	\$ 468,586
Health & Safety						
Mandatory Fire, Health and Safety Retrofits for Arenas and Buildings	R	\$ 585,000	\$ 375,000	\$ 114,628	\$ 57,458	\$ 60,344
Sudbury Arena accessibility	R	\$ 65,000				
SUBTOTAL - Health & Safety		\$ 650,000	\$ 375,000	\$ 114,628	\$ 57,458	\$ 60,344
TOTAL Facilities		\$ 1,927,861	\$ 1,997,620	\$ 1,899,196	\$ 1,899,911	\$ 2,201,640
PROJECT COSTS		\$ 5,663,851	\$ 6,195,000	\$ 4,969,185	\$ 5,046,746	\$ 5,125,857

Notes:

- 1 - Development Charge Reserve Fund - Parks & Rec
- 2 - Parks Reserve Section 50
- 3 - Equipment & Replacement - Parks Reserve Fund
- 4 - Cemetery Reserve
- 5 - Provincial Grant from LHIN.
- 6 - Pioneer Manor Fundraising Reserve - Resident Gym
- 7 - Pioneer Manor Fundraising Reserve - Therapeutic Garden
- 8 - Health and Social Services Reserve Fund - Lighting Improvements
- 9 - Health and Social Services Reserve Fund - Smoke Shelter
- 10 - Health and Social Services Reserve Fund - Shipping & Receiving

INCREMENTAL OPERATING BUDGET IMPACT

11 - Outdoor Rink - Azilda	\$ 10,959
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Community Development

PROJECT DESCRIPTION	PROJECT TYPE	COST	PROJECT DESCRIPTION	PROJECT TYPE	COST
LEISURE SERVICES			FACILITIES		
Arena Renewal - Replacement of 4 Ice Pads	R	\$ 45,500,000	Dow Pool - Barrier Free Access	R	\$ 8,000
Skate Parks - 6 Permanent Parks	N	\$ 3,600,000	Old Skead Rd Storage Building Garage - Demolition	R	\$ 7,500
Splash Parks - 6 Parks	N	\$ 1,200,000	Walden Citizen Service Centre/Library - Flooring Hall	R	\$ 8,000
Playground Sites	R	\$ 6,000,000	Garrison Arena - Lighting Upgrade	R	\$ 15,000
Trails/Bike Paths	N	\$ 12,000,000	Lonsdale Playground Fieldhouse - Site Grading Water Drainage	R	\$ 15,000
Major Community Parks	R	\$ 5,000,000	Centennial Youth Centre - Fascia, Soffit, Remove Railing	R	\$ 30,000
Outdoor Rinks	R	\$ 1,500,000	Ben Moxam Community Centre - Barrier Free Access	R	\$ 55,000
Soccer Field Development and Upgrades - 14 New Fields	N	\$ 5,600,000	Dr. Leclair Community Centre/Arena - Board Replacement	R	\$ 15,000
Baseball/Softball Diamond Upgrades	R	\$ 3,000,000	Dr. Leclair Community Centre/Arena - Paint - Lobby	R	\$ 15,000
Ski Hill Upgrades	R	\$ 2,000,000	Chermsford Arena - Dressing Room Doors	R	\$ 20,000
Tennis Court Upgrades	R	\$ 4,500,000	McClelland Arena - Board Repair	R	\$ 10,000
Fitness Centres	R	\$ 900,000	Capreol Arena - Interior Painting	R	\$ 10,000
Leisure Parking Lots	R	\$ 12,000,000	Carmicheal Arena - Score Clock	N	\$ 9,000
Playgrounds/Playfields/Park Upgrades	R	\$ 300,000	Raymond Plourde Arena - Washroom Upgrades	R	\$ 30,000
		\$ 103,100,000	Dr. Leclair Arena - Parking Lot Improvements	R	\$ 90,000
			Sudbury Arena - Washroom Improvements	R	\$ 80,000
EQUIPMENT			Chermsford Arena - Parking Lot Upgrade South Side	R	\$ 75,000
2 Utility Tractors	R	\$ 50,000	Dow Pool - Door Replacement	R	\$ 7,500
1 Turf Truck (T Fox)	R	\$ 40,000	Dr. Leclair Community Centre/Arena - Rubber Flooring in Dressing Rooms	N	\$ 50,000
5 Tillers	R	\$ 5,000	Gatchell Pool - Lockers - Mens/Womens Changing Room	R	\$ 10,000
1 Greensmower	R	\$ 50,000	Centennial Arena - Rubber Flooring in Dressing Rooms	R	\$ 35,000
1 Aerator	R	\$ 25,000	Consiston Arena - Bleacher Repair	R	\$ 25,000
1 Sander	R	\$ 10,000	I.J. Coady Arena - Rubber Flooring (Hallway + Dressing Room)	R	\$ 55,000
Trencher	R	\$ 20,000	Copper Cliff Library - Ground Work/Sidewalk	R	\$ 25,000
Equipment	R	\$ 40,000	Garrison Arena - Door Replacement	R	\$ 200,000
2 York Rakes	R	\$ 10,000	Howard Armstrong Recreational Centre - Skate Park	R	\$ 15,000
5 Leaf Blowers	R	\$ 2,500	Consiston Arena - Lobby Floor	R	\$ 30,000
5 Hedge trimmers	R	\$ 40,000	Garrison Arena - Washroom Improvements/Plumbing	R	\$ 15,000
2 Utility Tractors	R	\$ 5,000	Gatchell Pool - Flooring Replacement	R	\$ 75,000
1 Fertilizer Spreader	R	\$ 40,000	Consiston Arena - Parking Lot Improvement/Lighting	R	\$ 45,000
1 Sweeper	R	\$ 50,000	Carmicheal Arena - Pres/Paint Roof Beams	R	\$ 450,000
1 Aerator	R	\$ 10,000	Lily Creek Boardwalk	N	\$ 10,000
1 Sander	R	\$ 15,000	Ridgemount Playground Fieldhouse - Windows	R	\$ 80,000
5 Toro Walk Behind Mowers	R	\$ 50,000	Mackenzie Street Library - Shell Improvements	R	\$ 20,000
1 Aerator	R	\$ 30,000	Valley East Cemetery Storage - Overhead Garage Door	R	\$ 25,000
1 Overseeder	R	\$ 2,500	V.L.A. Playground Bbuilding Rink - Shell Improvements	R	\$ 5,000
5 Chainsaws	R	\$ 2,500	Anderson Farm - Building Shell	R	\$ 75,000
5 Tillers	R	\$ 2,500	I.J. Coady Arena - Exit Doors and Hardware	R	\$ 25,000
		\$ 500,000	Victory Playground Fieldhouse - Shell Improvements	R	\$ 25,000
PIONEER MANOR			Raymond Plourde Arena - Replace Interior Doors (Lobby)	R	\$ 20,000
Exterior Wall Repair (EIFS)	R	\$ 150,000	Anderson Farm House - Re Roof	R	\$ 25,000
Killarney Renovations Phase 1	R	\$ 160,000	Ridgecrest Tot Lot Fieldhouse - Re Roof	R	\$ 30,000
Roofing	R	\$ 50,000	Carrefour Senator Rheal Beistle - Replace Shingles	R	\$ 35,000
Parking Lot Expansion	E	\$ 950,000	I.J. Coady Memorial Arena - Metal Roof Retrofit	R	\$ 280,000
Chapel	N	\$ 400,000	Eyre Playground - Re Roof	R	\$ 15,000
Ventilation	N	\$ 1,000,000	McClelland Arena - Roof B2 & C	R	\$ 90,000
Sprinkler Sytem	N	\$ 1,000,000	Consiston Library Building - Re Roof + Fascia	R	\$ 45,000
Tubs	N	\$ 50,000	Barrydowne Arena - Metal Roof Retrofit	R	\$ 240,000
110 Electric Beds	R	\$ 250,000	Carmicheal Community Center - Re Roof A & B	R	\$ 80,000
B & C Bed Redevelopment	R	\$ 15,000,000	Gatchell Pool - Roofing Shingles (1/2)	R	\$ 60,000
		\$ 19,000,000	Naughton Community Centre - Roof Area #2, 4, 5, 6, 7	R	\$ 180,000
			Place Hurlbise Playground - Re-Roofing - Soffit - Fascia	R	\$ 25,000
					\$ 2,950,000
			TOTAL UNFUNDED PROJECTS		\$ 125,550,000



Administrative Services Summary

CATEGORY DESCRIPTION

(For detailed project listing see attached)

	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Information Technology					
Servers	\$ 80,000	\$ 65,000	\$ 25,000	\$ 225,000	\$ 180,000
Network and Wireless Infrastructure	\$ 230,000	\$ 30,000	\$ 430,000	\$ 110,000	\$ 920,000
Software, Applications and Licences	\$ -	\$ 650,000	\$ 240,000	\$ 200,000	\$ 200,000
Total Information Technology	\$ 310,000	\$ 745,000	\$ 695,000	\$ 535,000	\$ 1,300,000
Administration					
Committee Rooms	\$ 76,000	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000
Telephone Upgrades	\$ 56,136	\$ 72,500	\$ 60,050	\$ 72,651	\$ 85,304
Furniture Upgrades	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121	\$ 108,243
Print Shop	\$ -	\$ -	\$ 20,000	\$ 10,000	\$ -
Total Administration	\$ 232,136	\$ 229,500	\$ 234,090	\$ 238,772	\$ 243,547
PROJECT COSTS	\$ 542,136	\$ 974,500	\$ 929,090	\$ 773,772	\$ 1,543,547
PROJECT FINANCING					
Reserves: Capital	\$ (217,136)	\$ (541,000)	\$ (486,920)	\$ (322,758)	\$ (1,083,514)
Reserves: Gas Tax					
Capital Envelopes: Future Years					
Grants (Provincial and Federal)					
CAPITAL ENVELOPE (Tax Levy)	\$ 325,000	\$ 433,500	\$ 442,170	\$ 451,014	\$ 460,033
CAPITAL ENVELOPES					
Information Technology	\$ 200,000	\$ 204,000	\$ 208,080	\$ 212,242	\$ 216,486
Administration	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061
Furniture	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121	\$ 108,243
Total Capital Envelope	\$ 325,000	\$ 331,500	\$ 338,130	\$ 344,893	\$ 351,790
Priority Setting:					
Priority is based on lifecycle replacement of equipment and software.					



Administrative Services Detail

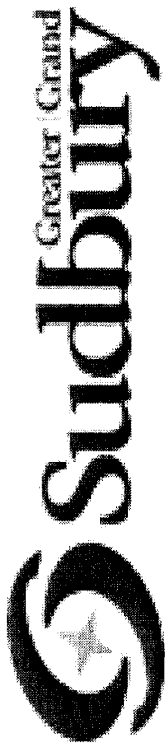
PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal) E (Expansion) N (New)					
Information Technology						
Servers						
Other Servers and Licencing	R	\$ 80,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 80,000
Library Server	R	\$	40,000			
VMWare Cluster Servers and Licencing	R				\$ 200,000	
ERP Servers	R					\$ 100,000
SUBTOTAL - Servers		\$ 80,000	\$ 65,000	\$ 25,000	\$ 225,000	\$ 180,000
Network and Wireless Infrastructure						
E-Messaging and Collaboration Implementation	R	\$ 100,000 ¹				
Network/Wireless/Security Infrastructure	R	\$ 70,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 70,000
Mobile/Remote Desktop Infrastructure	R	\$ 50,000			\$ 20,000	
Network OS/Mail Licences	R	\$ 10,000 ¹	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
SAN Storage Upgrades	R			\$ 50,000		
Network Core Switch	R			\$ 350,000		
Server Room UPS	R				\$ 60,000	
Server Room Air Conditioner	R					\$ 40,000
SAN Replacement	R					\$ 800,000
SUBTOTAL - Network and Wireless Infrastructure		\$ 230,000	\$ 30,000	\$ 430,000	\$ 110,000	\$ 920,000
Software, Applications and Licences						
Replacement of MS Office Products (Upgrade to Office 2010)	R	\$	\$ 450,000			
Business Applications Implementation	R	\$	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Oracle Database Licences	R			\$ 40,000		
SUBTOTAL - Software, Applications and Licences		\$ -	\$ 650,000	\$ 240,000	\$ 200,000	\$ 200,000
PROJECT COSTS - INFORMATION TECHNOLOGY		\$ 310,000	\$ 745,000	\$ 695,000	\$ 535,000	\$ 1,300,000



Administrative Services Detail

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)					
	E (Expansion)					
	N (New)					
Administration						
Committee Rooms						
TDS Committee Room Refurbishments	R	\$ 60,000 ²	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Portable Audio Systems for Court Proceedings at TDS	R	\$ 16,000				
Replace Creston Unit in Council Chambers	R	\$	5,000			
SUBTOTAL - Committee Rooms		\$ 76,000	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000
Telephone Upgrades						
Telephone Upgrades (VOIP)	R	\$ 56,136 ³	\$ 72,500	\$ 60,050	\$ 72,651	\$ 85,304
SUBTOTAL - Telephone Upgrades		\$ 56,136	\$ 72,500	\$ 60,050	\$ 72,651	\$ 85,304
Furniture Upgrades						
Furniture Upgrades	R	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121	\$ 108,243
SUBTOTAL - Furniture Upgrades		\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121	\$ 108,243
Print Shop						
Table Top Folder Insertor	R			20,000		
Central Semi Automatic Paper Cutter	R				10,000	
SUBTOTAL - Print Shop		\$ -	\$ -	\$ 20,000	\$ 10,000	\$ -
PROJECT COSTS - ADMINISTRATION		\$ 232,136	\$ 229,500	\$ 234,090	\$ 238,772	\$ 243,547

Notes:
 1 - Capital Financing Reserve Information Technology
 2 - Capital Financing Reserve Administrative
 3 - Capital Financing Reserve Administrative



Unfunded Capital Projects

Administrative Services

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Docutech 135 Central Printer/Copier	R	\$ 400,000
Docutech 120 Central Printer/Copier	R	\$ 150,000
POA Courthouse	R	\$ 2,700,000
Corporate Records Storage and Document Management	R	\$ 250,000
Telephone Upgrades (VOIP)	R	\$ 53,359
Telephone PBX replacement	R	\$ 500,000
Central Audio System replacement Council Chambers (Phase 2 - System Replacement)	R	\$ 170,000
Central High Speed Colour Copier	R	\$ 90,000
TOTAL UNFUNDED PROJECTS		\$ 4,313,359



Police

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
	R (Renewal)					
	E (Expansion)					
	N (New)					
Equipment - Fleet	R	\$ 1,464,652 ¹	\$ 1,324,032	\$ 1,050,468	\$ 822,188	\$ 787,800
Renovations	N	\$ 400,000 ²	-	-	-	-
Automation	R	\$ 185,000	\$ 220,000	\$ 270,000	\$ 240,000	\$ 220,000
Communications	R	\$ 180,000	\$ 100,000	-	\$ 160,000	\$ 150,000
Voice Radio User Equipment	N	\$ 100,000 ²	\$ 175,000	-	-	-
Police Equipment and Supplies	R	\$ 83,695	\$ 14,168	\$ 74,852	\$ 65,749	\$ 101,864
Leasehold Improvements	R	\$ 50,000	\$ 175,000	\$ 175,000	\$ 65,000	\$ 95,000
Security	R	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	-
Communication Infrastructure Replacement	R	\$ 595,000	\$ 601,200	\$ 322,524	\$ 328,974	\$ 335,554
PROJECT COSTS		\$ 3,083,347	\$ 2,634,400	\$ 1,917,844	\$ 1,706,911	\$ 1,690,218
PROJECT FINANCING						
Reserves: Capital		\$ (1,964,652)	\$ (1,499,032)	\$ (1,050,468)	\$ (822,188)	\$ (787,800)
Reserves: Gas Tax						
Capital Envelopes: Future Years						
CAPITAL ENVELOPE (Tax Levy)		\$ 1,118,695	\$ 1,135,368	\$ 867,376	\$ 884,723	\$ 902,418
CAPITAL ENVELOPE - Police		\$ 523,695	\$ 534,168	\$ 544,852	\$ 555,749	\$ 566,864
CAPITAL ENVELOPE - Communications Infrastructure		\$ 595,000	\$ 601,200	\$ 322,524	\$ 328,974	\$ 335,554
Note 1 - Equipment & Vehicle Replacement Reserve Fund - Police		\$ 1,464,652				
Note 2 - Capital Financing Reserve Fund - Police		\$ 500,000				

Priority Setting:

Please refer to the separate document attached titled "Greater Sudbury Police - Capital Plan 2011 to 2015 for further information."



CAPITAL PLAN 2011 TO 2015



2011 to 2015 Capital Budget

The Capital Budget has been developed based on identified needs through various Units within the Service. Capital Purchases and Projects generally fall into six primary categories as follows:

- Equipment – Fleet
- Police Equipment and Supplies
- Automation
- Leasehold Improvements
- Security
- Communications

This year, an additional two projects have been added to capture two specific projects:

- Renovations
- Voice Radio User Equipment

Both Automation requirements and Facility Improvements are described at greater length in the Facilities Management Plan and the Information Technology Plan, which are detailed under separate cover.

Capital projects are funded in various ways. Through the operating budget, an annual contribution is made to the capital envelope which is allocated in accordance with identified priorities. Through the operating budget, contributions are also made to the Fleet Vehicle and Equipment Reserve Fund and Information Technology Reserve Funds for specific projects/items required at a future date.

In some cases, projects are identified for which funding is established over a multi-year period. Contributions to such projects are made by way of a financial commitment to a specific project through the capital envelope or capital financing reserve fund. Initiatives that have been addressed in this manner in the past few years are the duty pistol replacement, mobile data solution and radio equipment replacement. These initiatives are now fully funded and have proceeded. Radio equipment replacement will be fully funded in 2012.

Priorities over the next five years may be summarized as follows:

Category	2011	2012	2013	2014	2015
Equipment – Fleet	\$1,464,652	\$1,324,032	\$1,050,468	\$822,188	\$787,800
Police Equipment & Supplies	\$83,695	\$14,168	\$74,852	\$65,749	\$101,864
Automation	\$185,000	\$220,000	\$270,000	\$240,000	\$220,000
Leasehold Improvements	\$50,000	\$175,000	\$175,000	\$65,000	\$95,000
Security	\$25,000	\$25,000	\$25,000	\$25,000	-
Communications	\$180,000	\$100,000	-	\$160,000	\$150,000
Renovations	\$400,000	-	-	-	-
Voice Radio User Equipment	\$100,000	\$175,000	-	-	-
Communications Infrastructure Replacement	\$310,000	\$316,200	\$322,524	\$328,974	\$335,554
Total Expenditures	\$2,798,347	\$2,349,400	\$1,917,844	\$1,706,911	\$1,690,218
Total Funding	\$2,798,347	\$2,349,400	\$1,917,844	\$1,706,911	\$1,690,218

Vehicle Purchases:

The Service operates a fleet of 146 vehicles including automobiles, vans, SUV’s, motorcycles, boats, snow machines, paddy wagon, trailers and bicycles. Vehicle purchases are financed through the Fleet Vehicle and Equipment Reserve Fund which is financed through contributions in the operating budget. In the 2011 operating budget, a \$20,000 contribution increase has been identified for the addition of a marked patrol car.

A multi-year replacement cycle is established which ensures vehicles are replaced in a timely manner avoiding unnecessary delays in turnover causing additional operating costs in maintenance.

Starting in 2011, the fleet will include the following equipment for vehicles, mobile data terminals and radar.

Police Equipment/Supplies:

In ensuring and maintaining compliance with the Adequacy and Effectiveness Regulation, the Service has a number of speciality teams which require both operating and capital dollars. Units such as the Tactical Team, Canine Unit and Public Order Unit have equipment needs for which capital dollars have been indentified during the five-year capital planning cycle.

Items such as Public Order Equipment, Tactical Equipment, Canine and Miscellaneous Specialized Equipment are included in this five year plan.

Automation:

The delivery of police services have been further enhanced through the implementation and integration of technology into all facets of business operations. They include areas of Records Management, Computer Aided Dispatch, Closed Circuit Television monitoring, and highly sophisticated security systems. Ongoing investment in technological solutions is critical to staying ahead of the automation curve.

As noted, the Information Technology Plan details a five-year strategic approach to automation within the Service. A number of items have been funded through capital allocations in the upcoming period which include but are not limited to Document Management, Network Storage, Email Exchange, Cyber Crime, and Business Intelligence Software.

Leasehold Improvements:

The Lionel E. Lalonde Centre now established as District #2 houses the Traffic Branch, Rural Squad, Rural Patrol Officers, Training Branch and the Stolen/Recovered Property Section. This was a highly successful collaborative project with Emergency Services partners and the City a few years back and is fully operational.

In addition, the Service operates several storefront locations throughout the City. Facilities have been established in Walden, Levack, Valley East, Capreol, Garson, Coniston, Copper Cliff, and small apartment locations throughout the City. Last year, the Valley East Storefront was re-located to the Howard Armstrong Centre. In order to ensure adequacy of these facilities, renovations and routine upgrades are necessary. Such improvements include flooring, paint, furnishings, air conditioning, and heating units which will be undertaken in the coming years. Some of these improvements are also part of the City's Facilities Management Plan.

Some of the projects identified for the next five years are Office Furniture and Drying Cabinets for the Forensics Unit.

Security:

As part of security in the Police Tower, internal and external security systems have been installed. Specifically the system was designed to restrict general public access to and from the police facility. All external locks and access points are monitored with a security Intercon Card Access System. Several branches require additional security within their specific unit to track access. Additional access cards will be added to ensure this enhanced security in the coming years.

In February 2011, all of Storefront locations will be equipped with Intercon card access systems to provide a seamless security system for all of our police facilities.

Communications:

The capital plan will fund replacements for damaged or additional portable radio requirements compatible with existing infrastructure. This is necessary to ensure ongoing funding for future replacements.

Renovations:

In 2008 with the design and implementation of a new service delivery model, renovations would be required to the main Headquarter facility. At that time, an allocation was identified from within the Capital Financing Reserve Fund. As the project has evolved, additional resources are required to complete the project. In the 2011 Capital plan, an additional \$400,000 has been earmarked for this specific project. The project is now anticipated to proceed in 2011.

The renovations will support a new customer service model which promotes on-site reporting of crime or suspected criminal activity. This will allow for relocation of the Uniform and Customer Service Counter to the main floor. These changes will also improve security with the Police Section of the building. In order to be effective, additional parking is required; however, at this time is not part of the plan as the proposal was not endorsed.

Voice Radio User Equipment:

As part of the plan to ensure the necessary finances for replacement radio system user gear, for a number of years, contributions have been made for this purpose. In 2012, all user gear will require replacement and/or upgrade. To this end, the final contributions are identified in the 2011 and 2012 plan. This will ensure full funding for the estimated \$1 million in police user gear costs.

Communications Infrastructure Replacement:

The radio system will be due for replacement in 2012. A total 10 million in capital is required. Since 2008, contributions have been made through the Public Safety Capital Envelope. These monies have now been moved to the Police Capital Envelope and will be used specifically to repay the Communications Infrastructure replacement.

SUMMARY:

The proposed capital plan for the years 2011 to 2015 identifies several strategic and operational project priorities. Based on known requirements at the present time, the Plan is fully funded.

Our Community ~ Our Commitment

